

ANCHOR

NAVIGATING  
CHANGE

# Where The Money Will Be Made 1Q26

Peter Armitage, Co-Chief Investment Officer



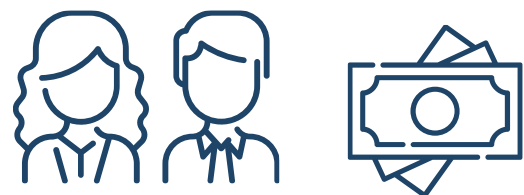
# The Anchor & Credo Business

## ANCHOR & CREDO'S ENHANCED SERVICE

offering and market reach  
combine strengths in wealth  
and asset management.



WITH AN ABSOLUTE FOCUS ON THE TWO  
MOST IMPORTANT PARTS OF OUR BUSINESS

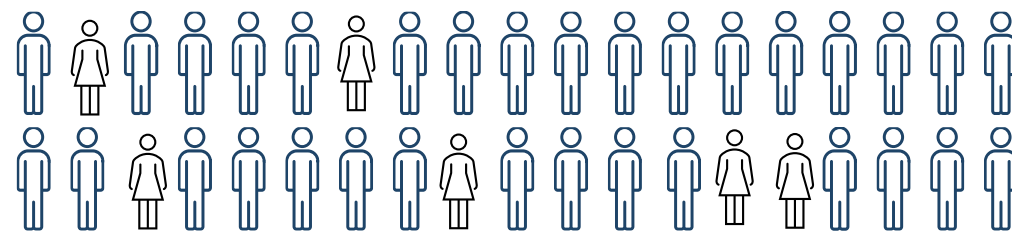


CLIENTS & THE INVESTMENT PROCESS



We offer a broad range of  
**LOCAL AND  
GLOBAL**  
Investment solutions to  
individuals, financial  
advisors and institutions.

**550+**  
STAFF ACROSS GROUP



Anchor founded in

**2012**

Credo founded in

**1998**

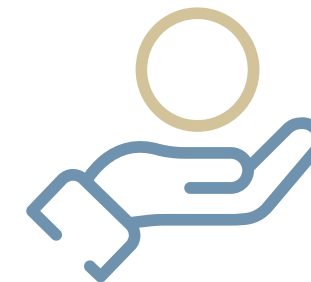
## AN EXPERIENCED, HIGH QUALITY INVESTMENT TEAM:



→ **30+**  
Investment professionals

→ **24**  
Chartered accountants

→ **23**  
CISI Chartered Insurance Institute  
CFA Charter-holders & Delegates



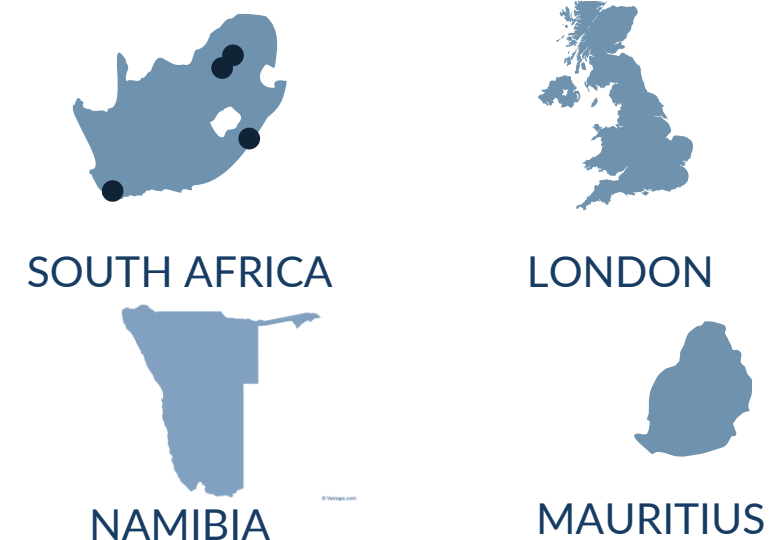
COMPLETE LOCAL AND GLOBAL PRODUCT AND SERVICE OFFERING:

UNIT  
TRUSTS

HEDGE  
FUNDS

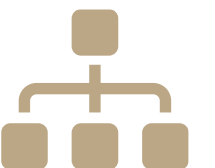
SEGREGATED  
MANDATES

## INTERNATIONAL FOOTPRINT



## THE ANCHOR AND CREDO GROUP

- ASSET MANAGEMENT
- PRIVATE CLIENTS
- STOCKBROKING



**R306 billion** ASSETS UNDER  
MANAGEMENT AND  
ADVICE

**R173 billion**  
INVESTED DIRECTLY  
OFFSHORE

**R52 billion**  
INVESTED OFFSHORE FROM  
SOUTH AFRICA



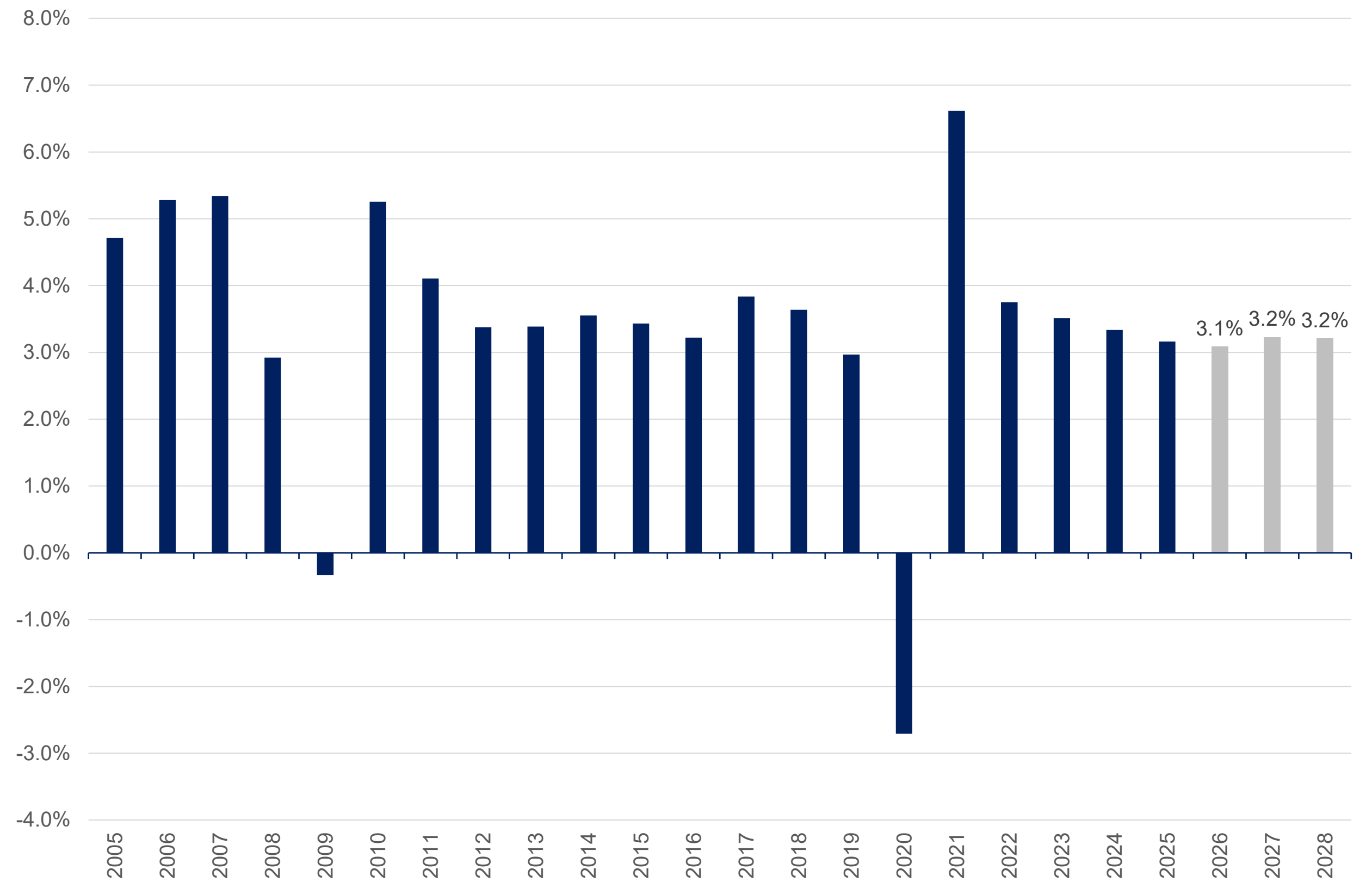
# Summary

- Nobody is backing away from the bull market, and investment banks are universally positive.
- The world is revolutionising and you have to have chips on the table.
- But the market is VERY expensive and can slump along the way as people get impatient.
- Outside of equity risk, we can still earn great returns.

UBS: SA – Broad-based macro improvement in 2026-27 with lower CPI and better fiscal backdrop.



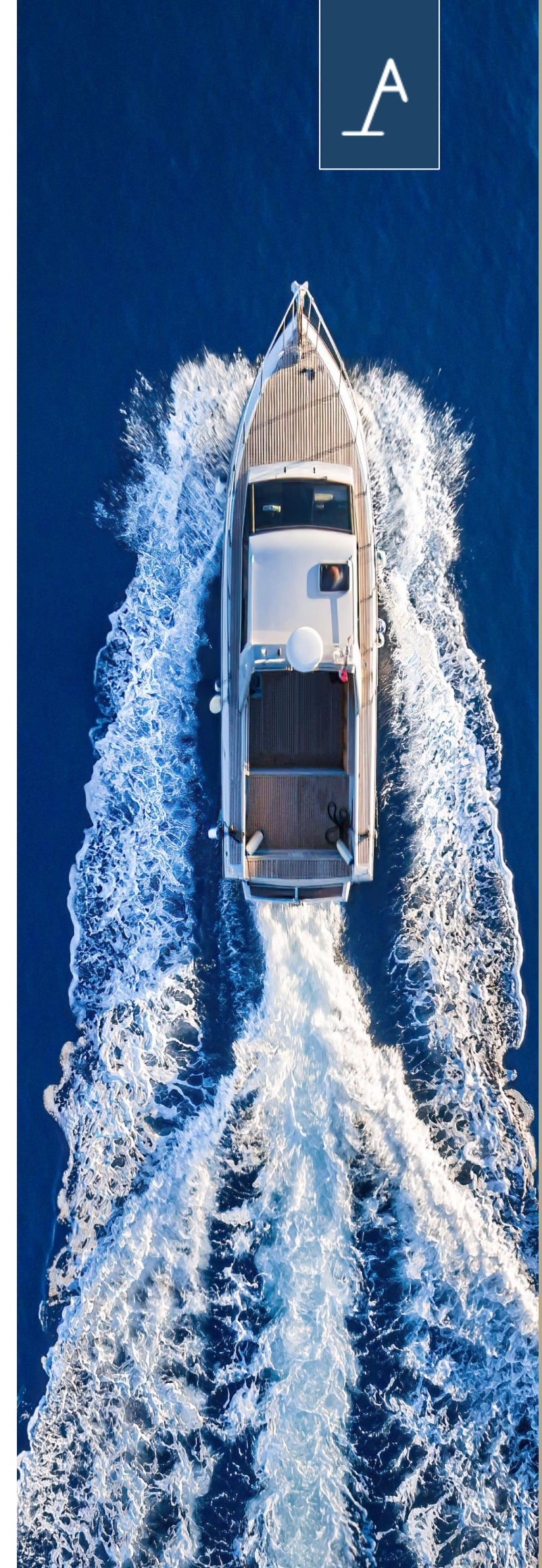
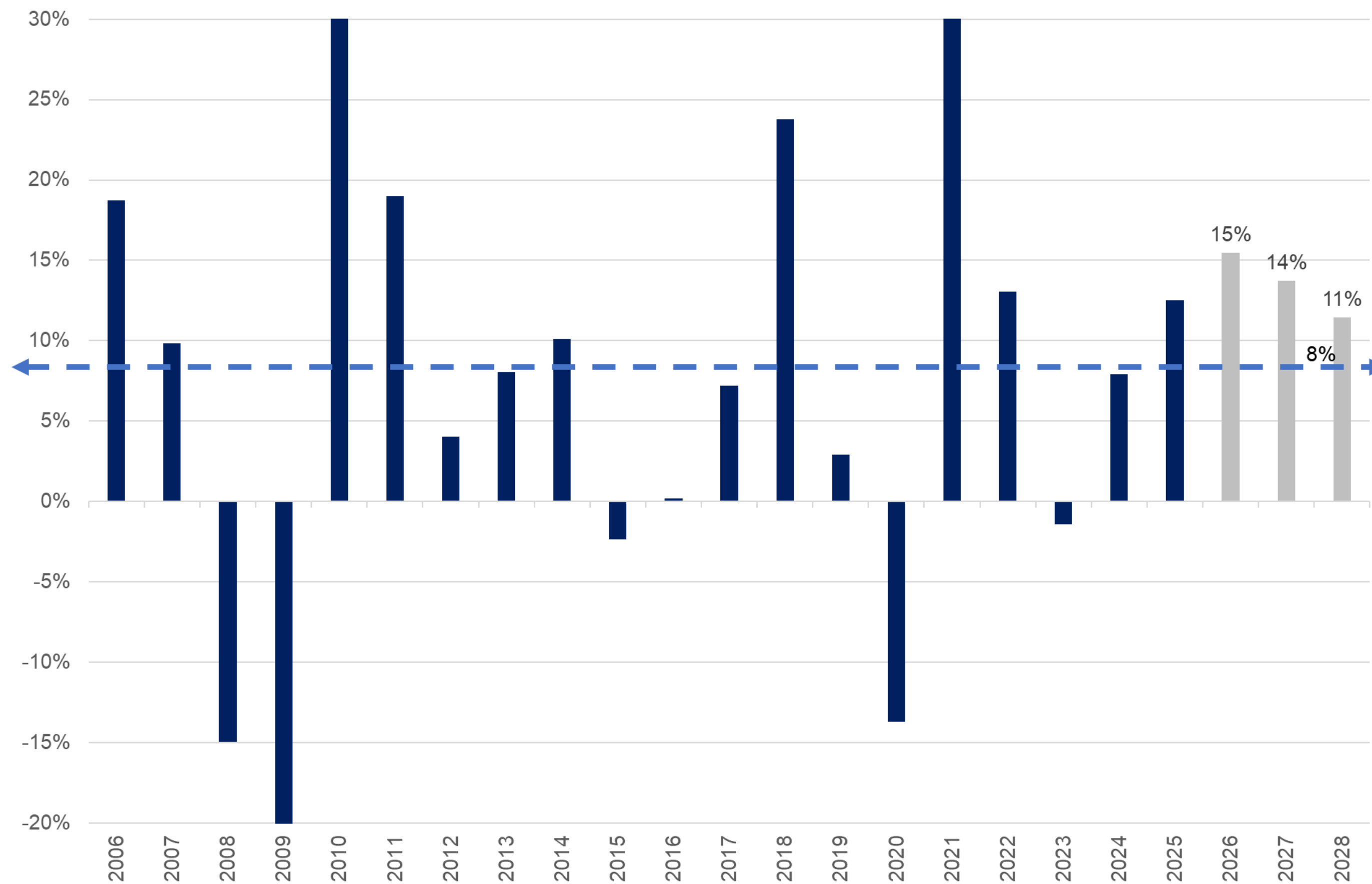
# Global GDP Growth



Source: Anchor Capital, IMF



# Strong Forecast Earnings Growth





# Where The Money Will Be Made

A

## Domestic Equity

- 2025 was a standout year for South African equities (MSCI South Africa +74%). INSANE.
- For now, trends to remain intact:
  - Commodity cycle tailwinds
  - Progress on structural reform
- Large index components have positive earnings momentum – look fairly valued for the most part
- We expect a 12% rand return in 2026

## Domestic Fixed Income

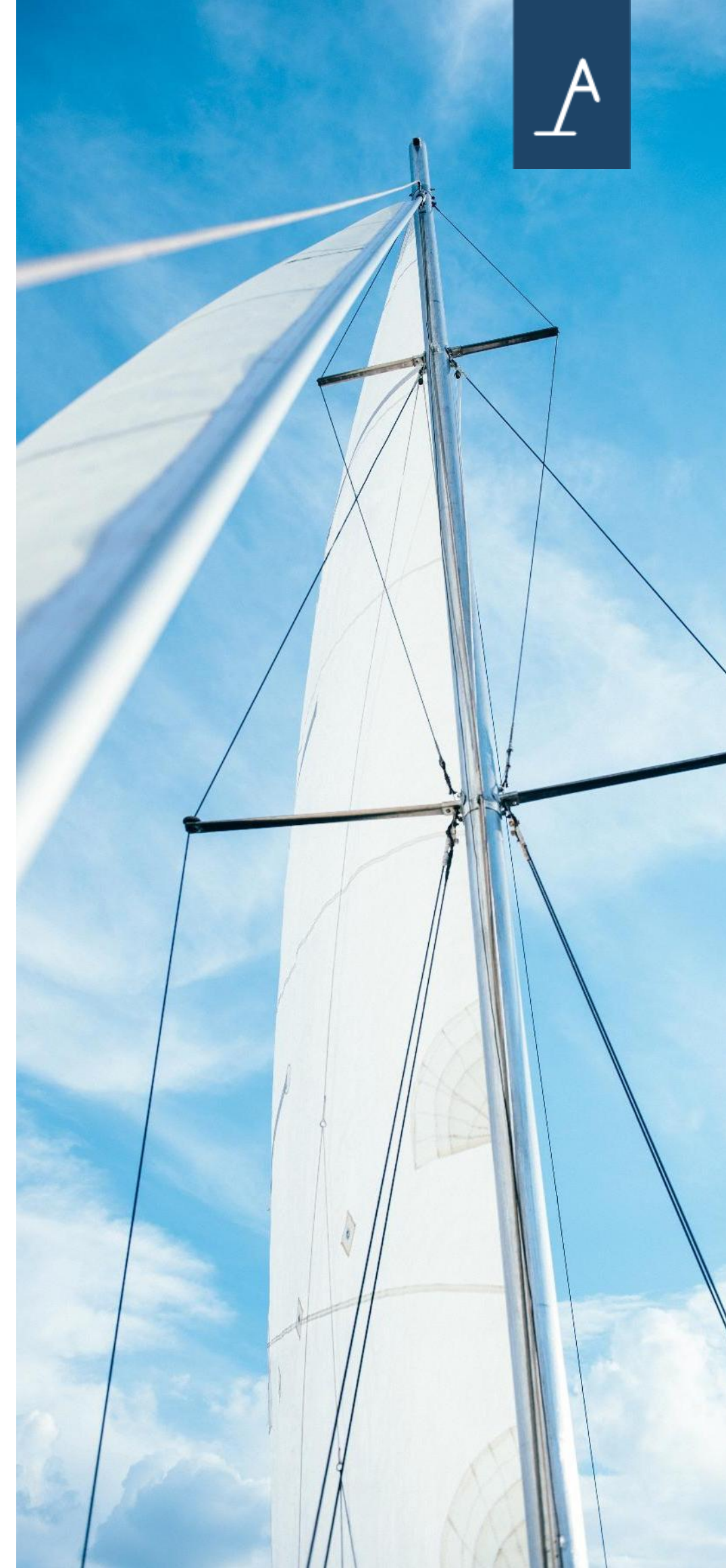
- Positive momentum for South African financial assets likely to continue. We expect a 9% return from SA bonds.
- The markets are pricing in two interest rate cuts this year . . . Anchor thinks we might see more.
- Remain patient and tilt toward the Flexible Income Fund, which takes measured risk and will benefit from a positive backdrop.

## Global Equity

- 3-yrs of strong equity returns behind us.
- Keep a balanced perspective on 2026 – consider what could go right too.
- Valuations high, but earnings growth strong and broadening; FED rate cuts likely supportive
- Likely to scale the wall of worry, but a modest 8% return acknowledges the outlook is finely poised.
- How well “risk-proofed” is your equity exposure?

## Global Fixed Income

- Inflation is likely to fall further than the market expects; watch for more rate cuts.
- Bonds are fairly priced, though we prefer the 5-year area of the curve that should benefit from accelerated interest rate cuts.
- The Anchor Global High Yield Fund is showing a yield of 4.75%, with bonds maturing in 2026 to 2029.





# Asset Allocation

Our house view on different asset classes

Asset class	Current stance			Expected returns (own currency) (%)	
	Negative	Neutral	Positive		
DOMESTIC					
Equity				12	OW
Bonds				9	N
Listed property				10	N
Cash				7	UW
Alternatives*				10 to 15	OW
Rand vs US dollar (rand stronger)				3	R16.00
GLOBAL					
Equity				8	N
Government bonds				4	UW
Corporate credit				5	UW
Listed property				6	N
Cash				3	N
Alternatives*				8 to 12	OW

Source: Anchor Capital

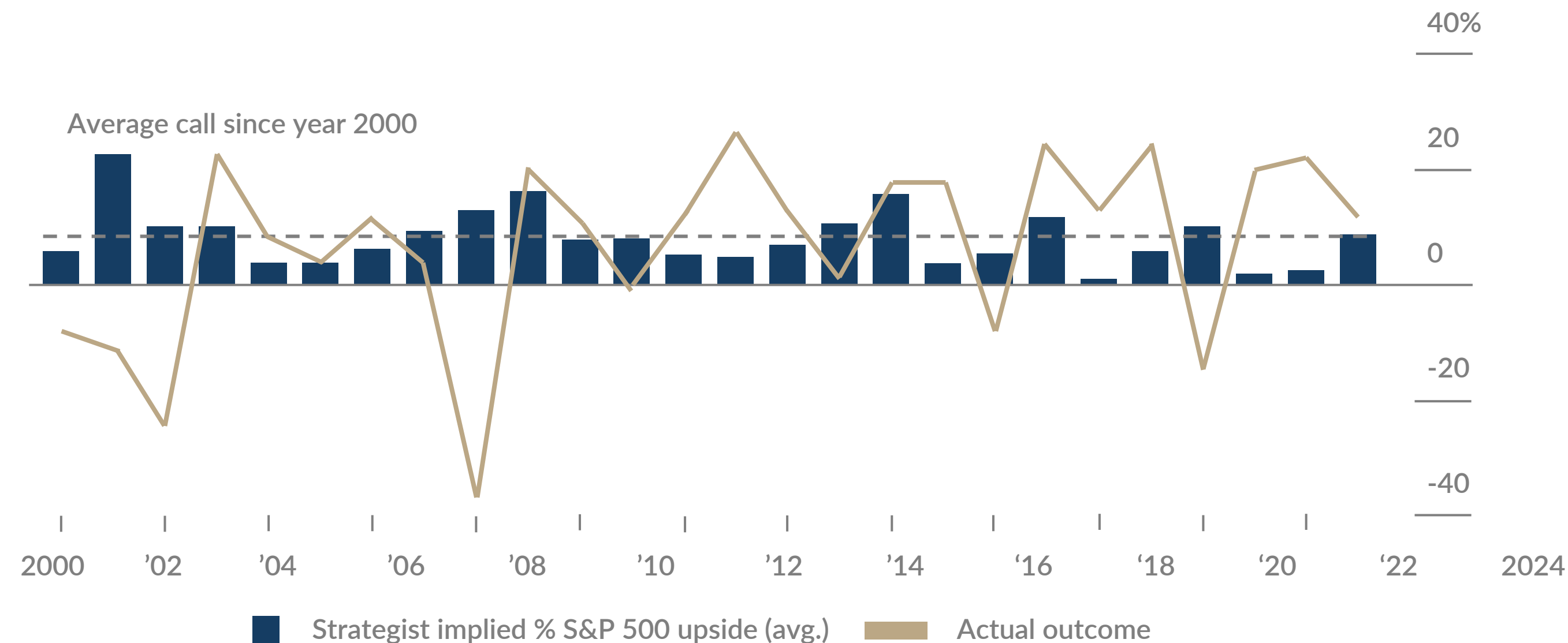
\*Alternatives include hedge funds, protected equity structured products and physical property.



# The industry is Very Bad at Setting Target Prices

## Not Very Predictive

Strategist target prices usually don't tell us much about market outcomes

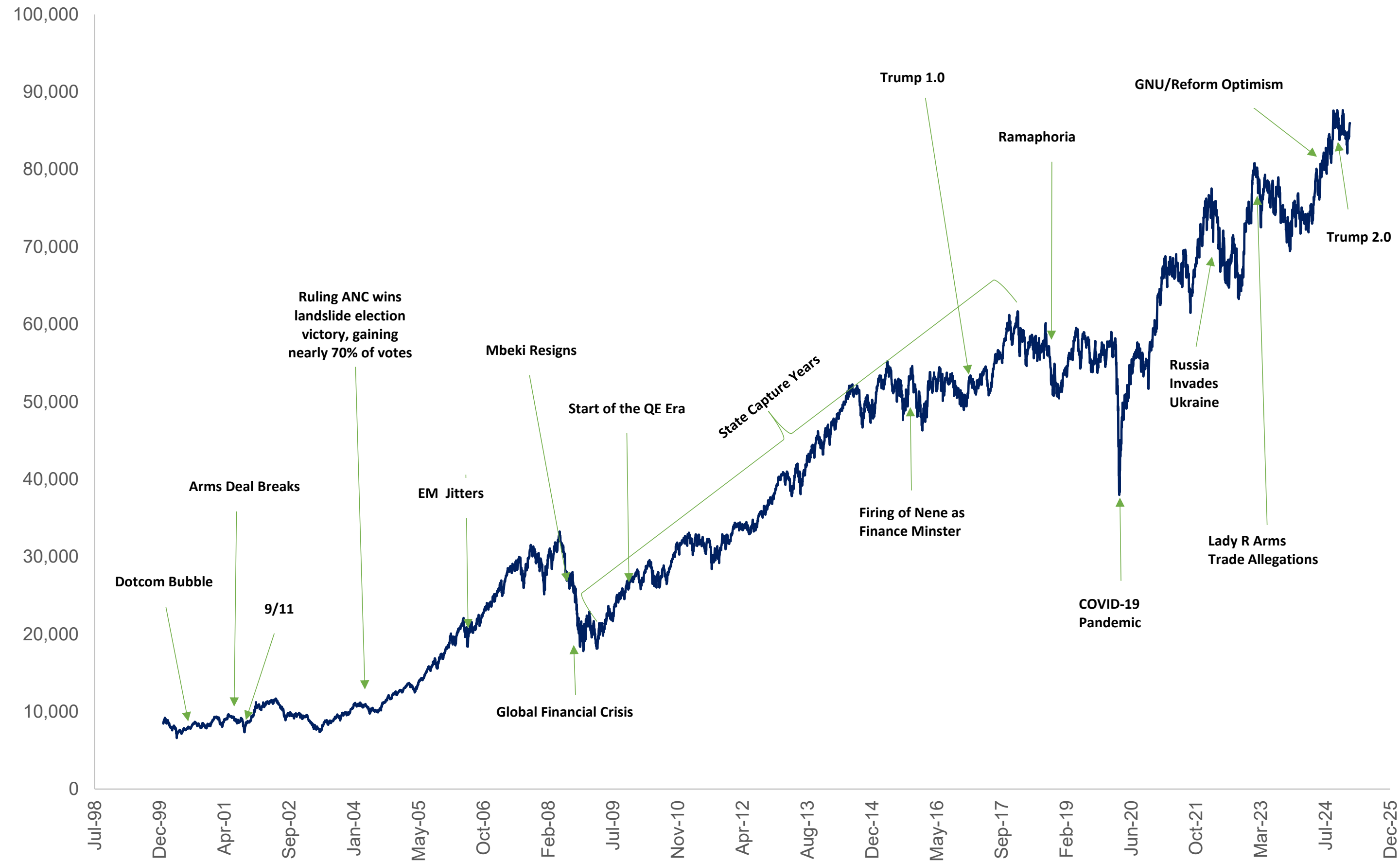


Source: Bloomberg

Note: "Upside" is how much strategists thought the index would rise from the day of the call through Dec. 31; 2025 realised performance is measured through 12/19/25.

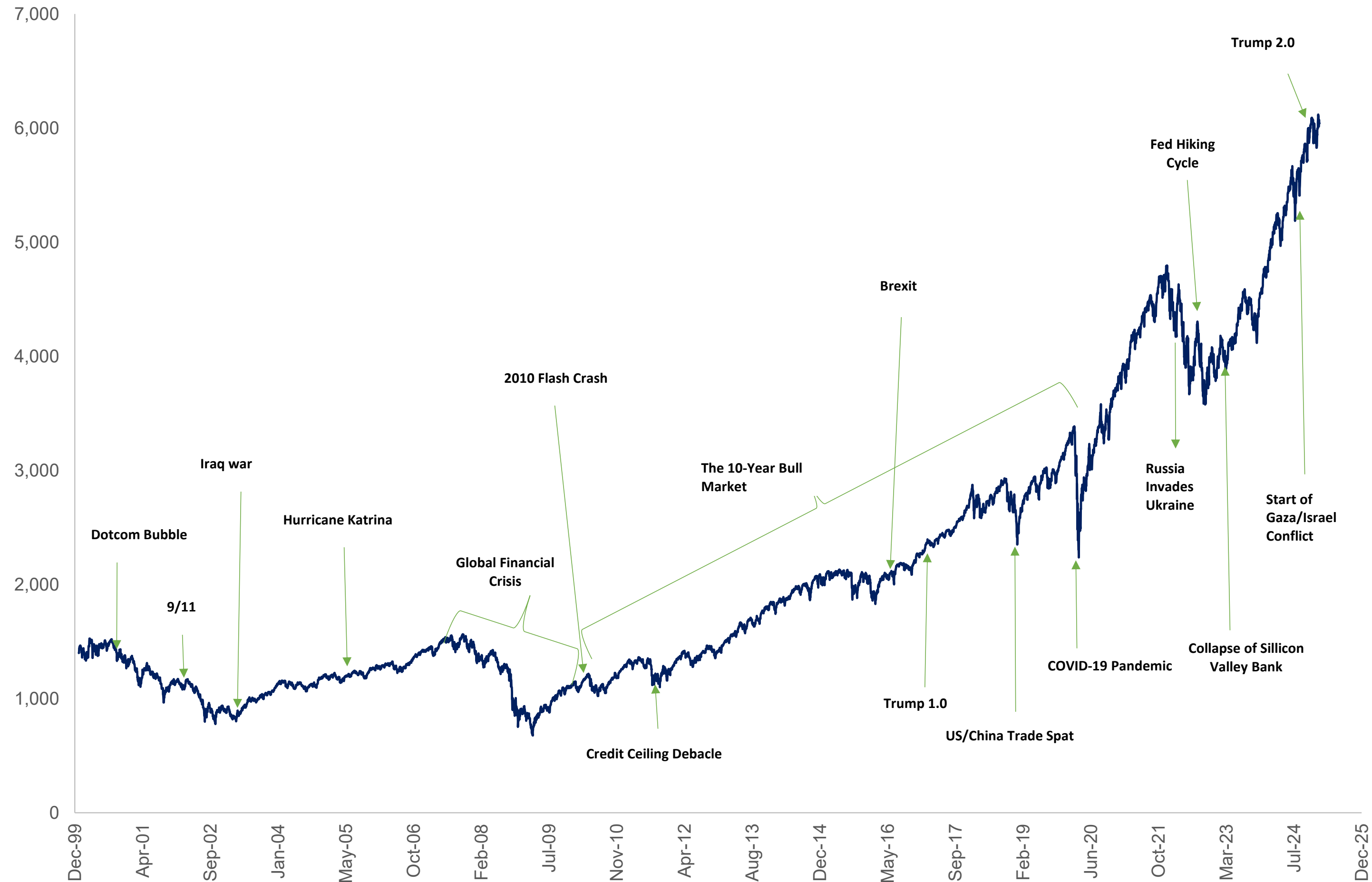


# FTSE JSE All Share Index: Historical Context





# S&P 500: Historical Context





# Credo Best Ideas Portfolio



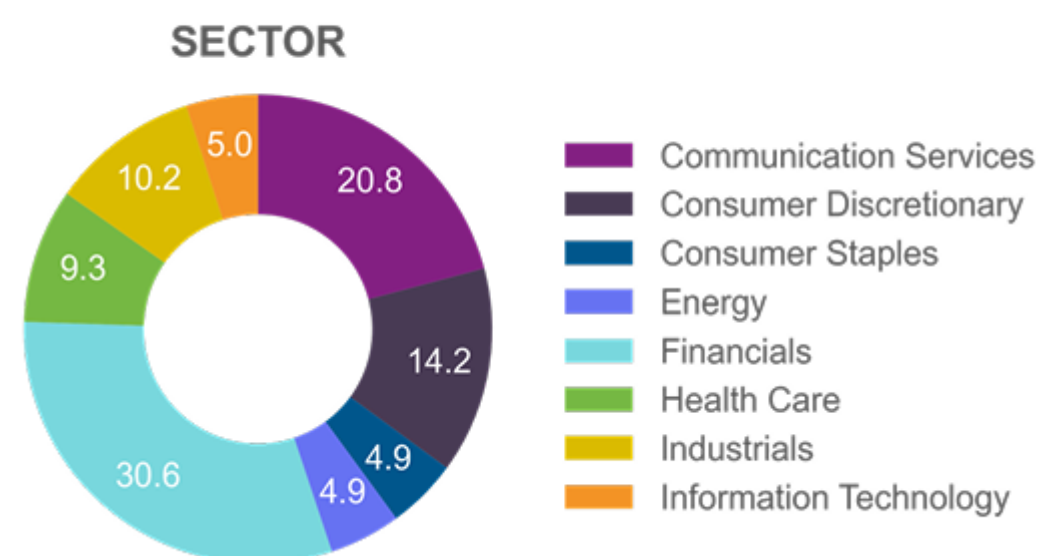
## PORTFOLIO PERFORMANCE (USD)<sup>1,2</sup>

Return (%)	Annualised			1 Year	3 Months	1 Month	YTD
	S. Inception	5 Years	3 Years				
Best Ideas Portfolio	11.9	16.1	25.8	32.7	1.3	1.0	32.7
MSCI World	10.5	12.1	21.2	21.1	3.1	0.8	21.1
Relative	1.4	4.0	4.6	11.6	-1.8	0.2	11.6

Risk (%)	Volatility (Annualised)		Largest Drawdown	
BIP (USD)		12.6		-37.1
MSCI World (USD)		12.5		-34.0

## ASSET ALLOCATION (%)



## PERFORMANCE SINCE INCEPTION<sup>2</sup>





# Global Equity Themes



Artificial Intelligence



Obesity Drugs



Autonomous Vehicles



Defence



Travel



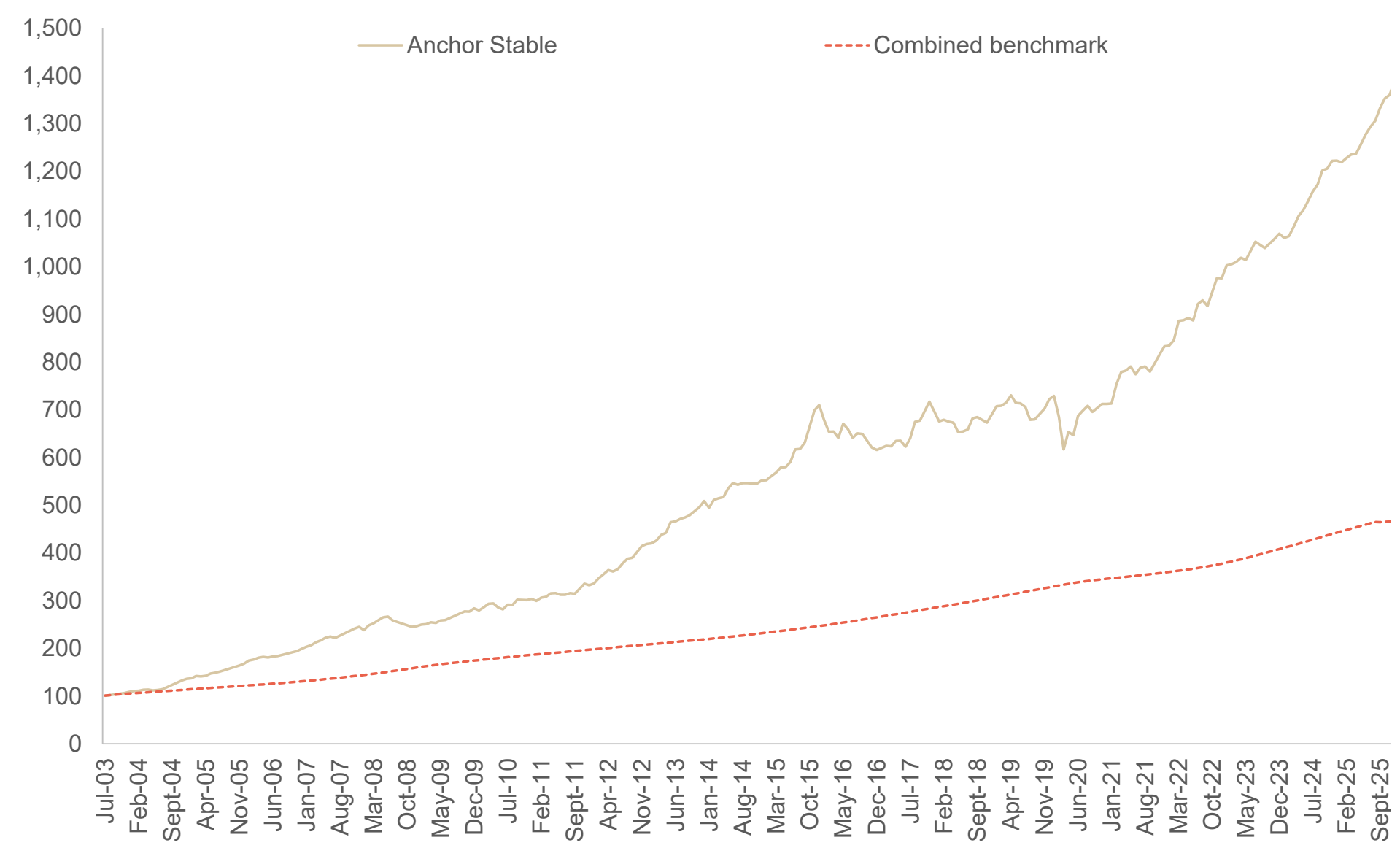
US Banks



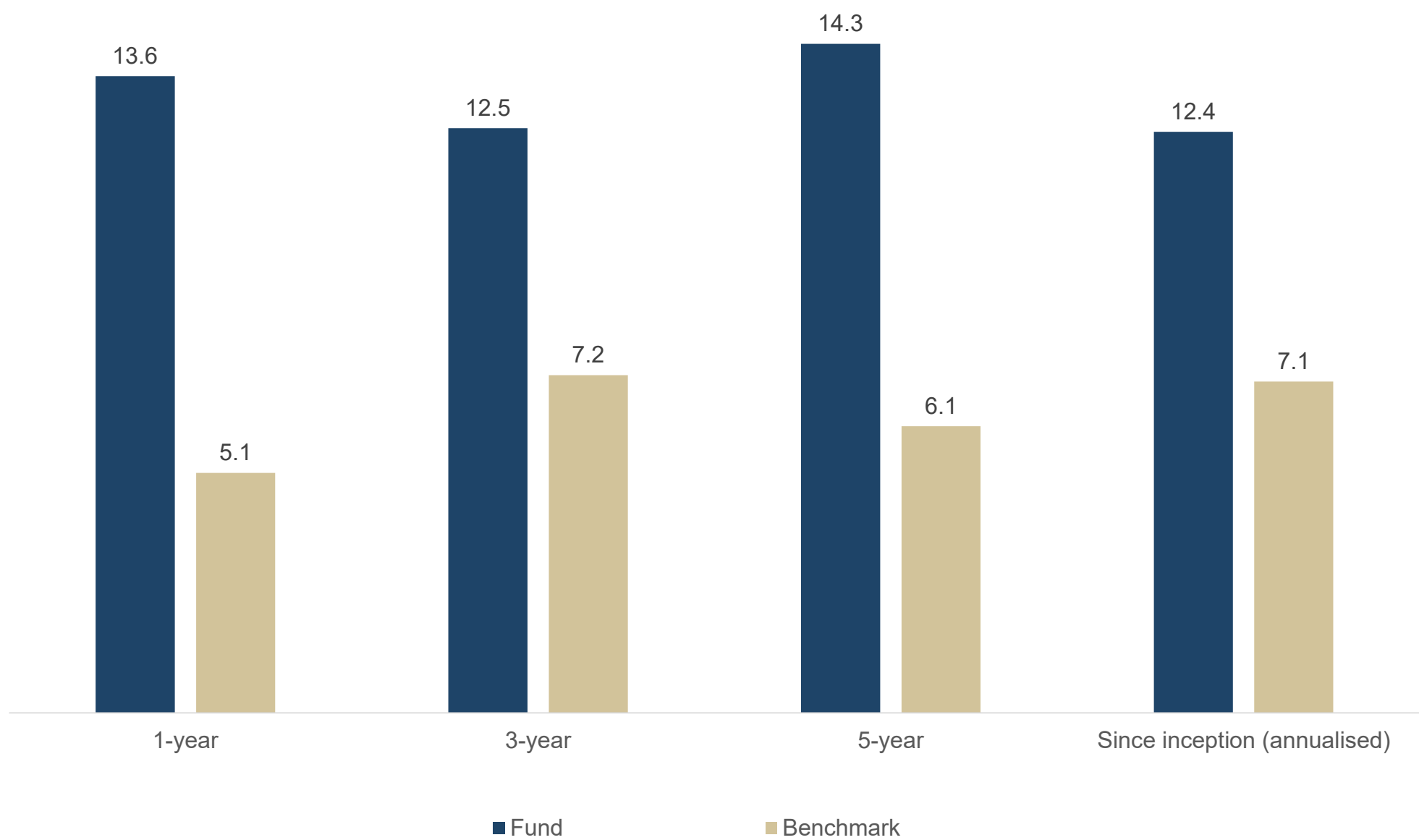
# Anchor Stable FR Retail Hedge Fund

## What Every Investor Wants: 12-15% Year In, Year Out .....

**INVESTMENT PERFORMANCE**  
Growth of R100 investment (cumulative)



**FUND PERFORMANCE, %**

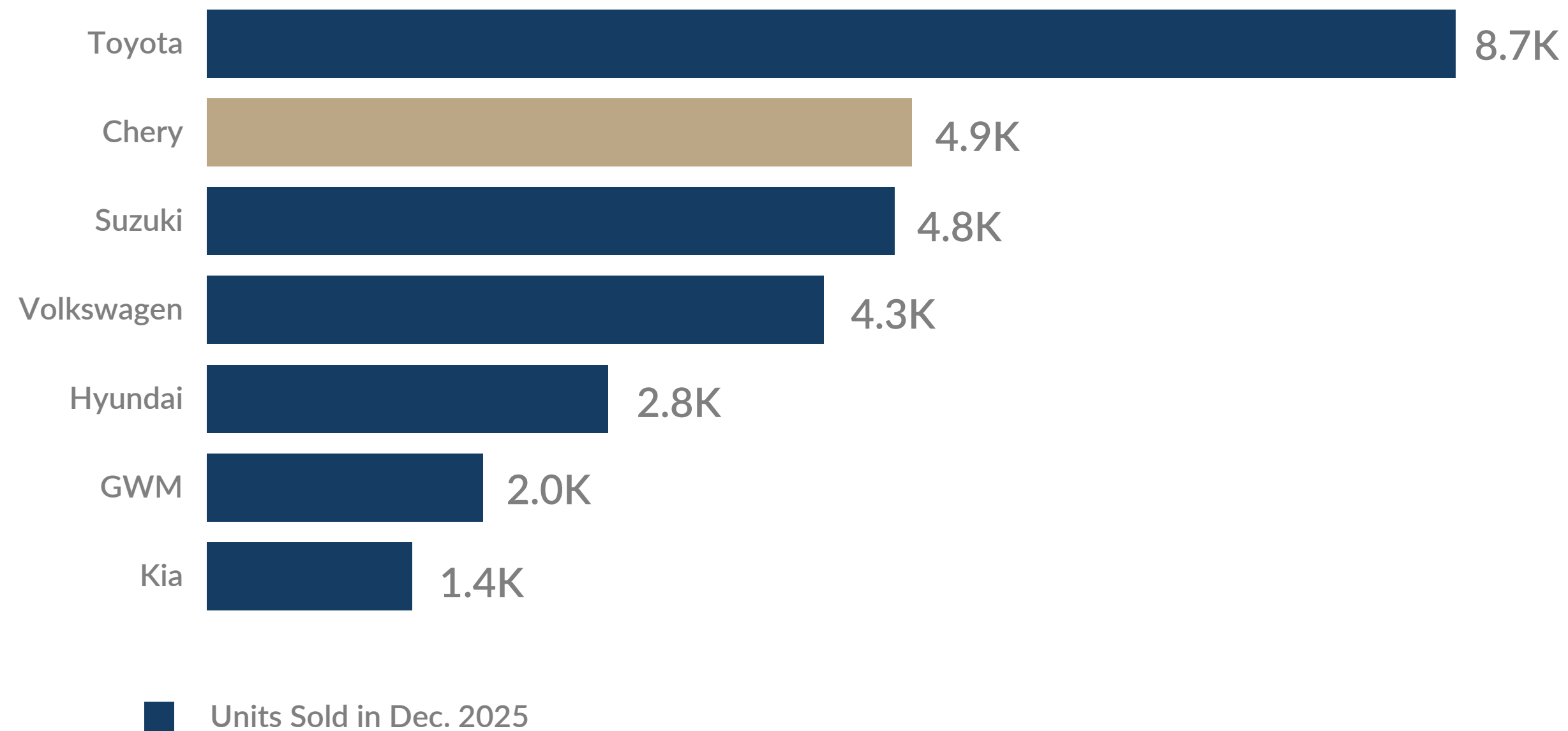




# Industrial SA is Changing

## Chery is now South Africa's No. 2 Car Seller

The Chinese brand has seen rapid sales growth

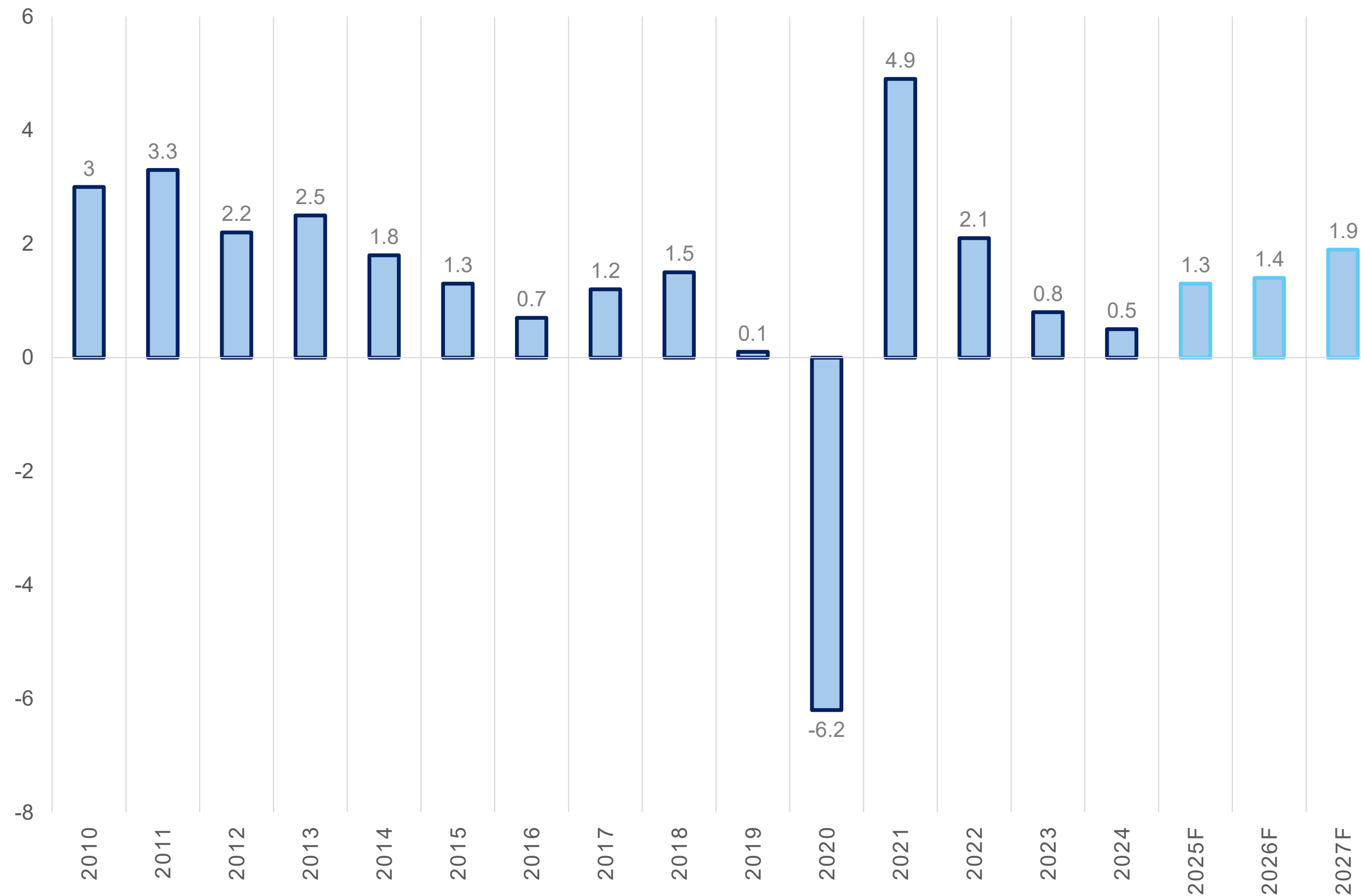


Source: Bloomberg, Naamsa  
Note: Chery's sales total includes Omoda, Jaecoo and Jetour brands

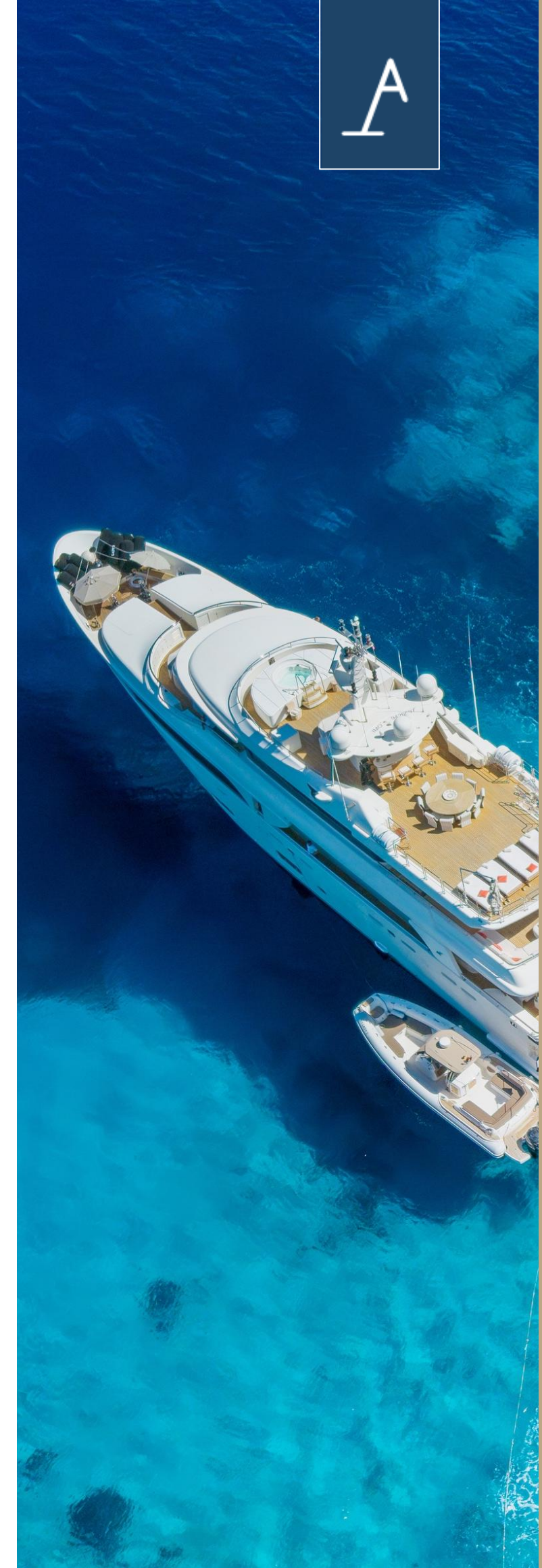


# SA Economic Growth: SARB Forecasts

SA GDP growth, YoY, % change



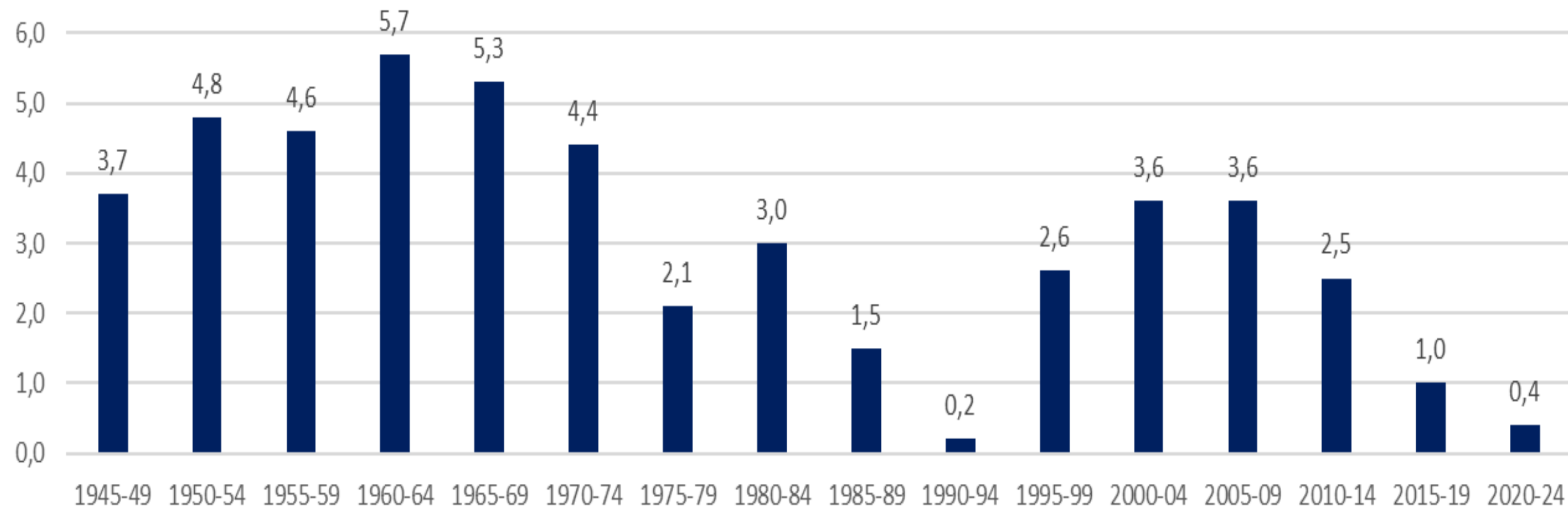
Source: SARB, Anchor Capital





# South Africa Average Growth

GDP Growth, % Average for Period







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# Fixed Income

Nolan Wapenaar, Co-Chief Investment  
Officer/Head of Fixed Income





# THE SOUTH AFRICAN RAND

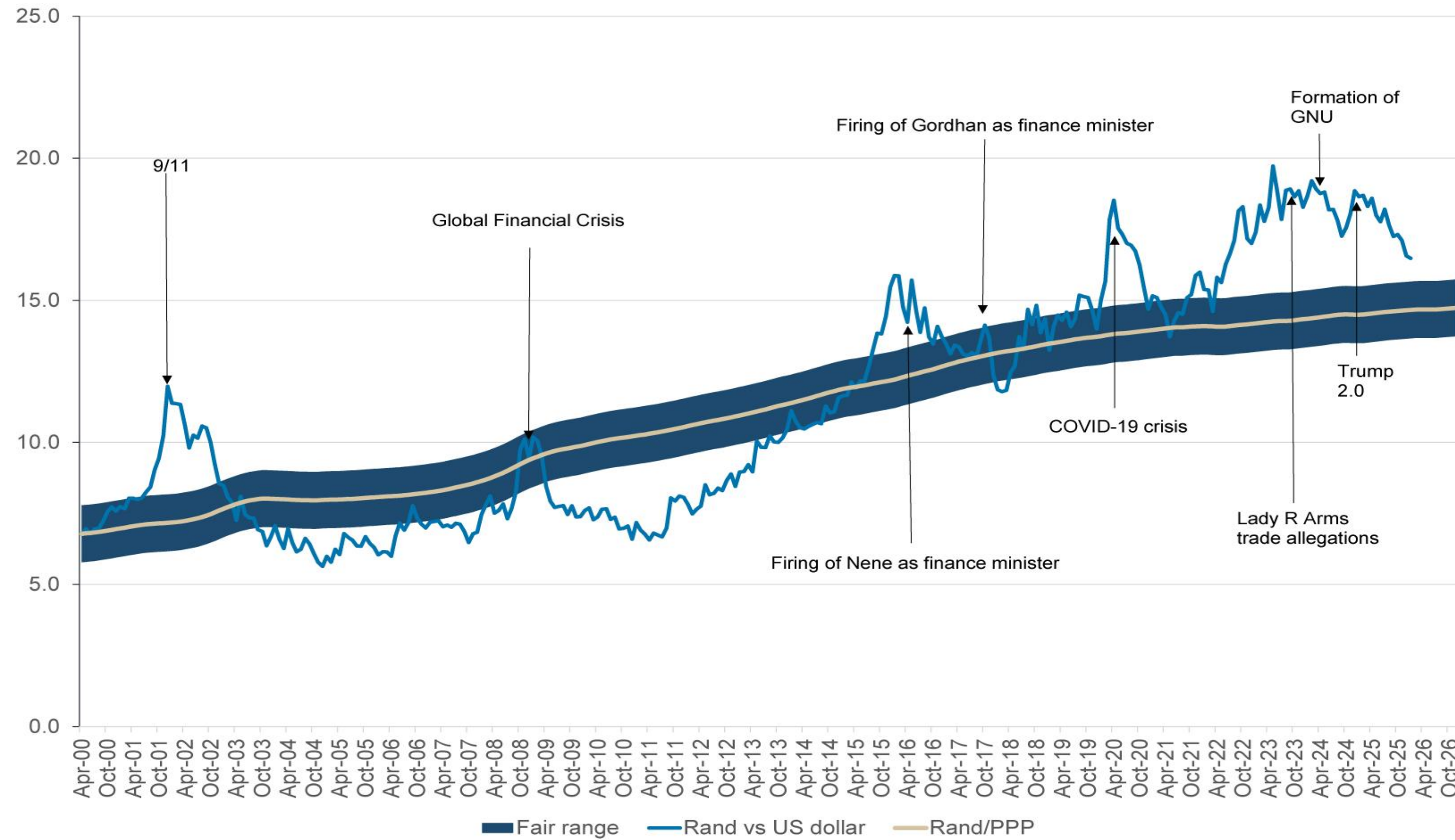
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PAGE 18

*Source: Anchor Capital / Thomson Reuters as at 15 January 2026*



# The Rand

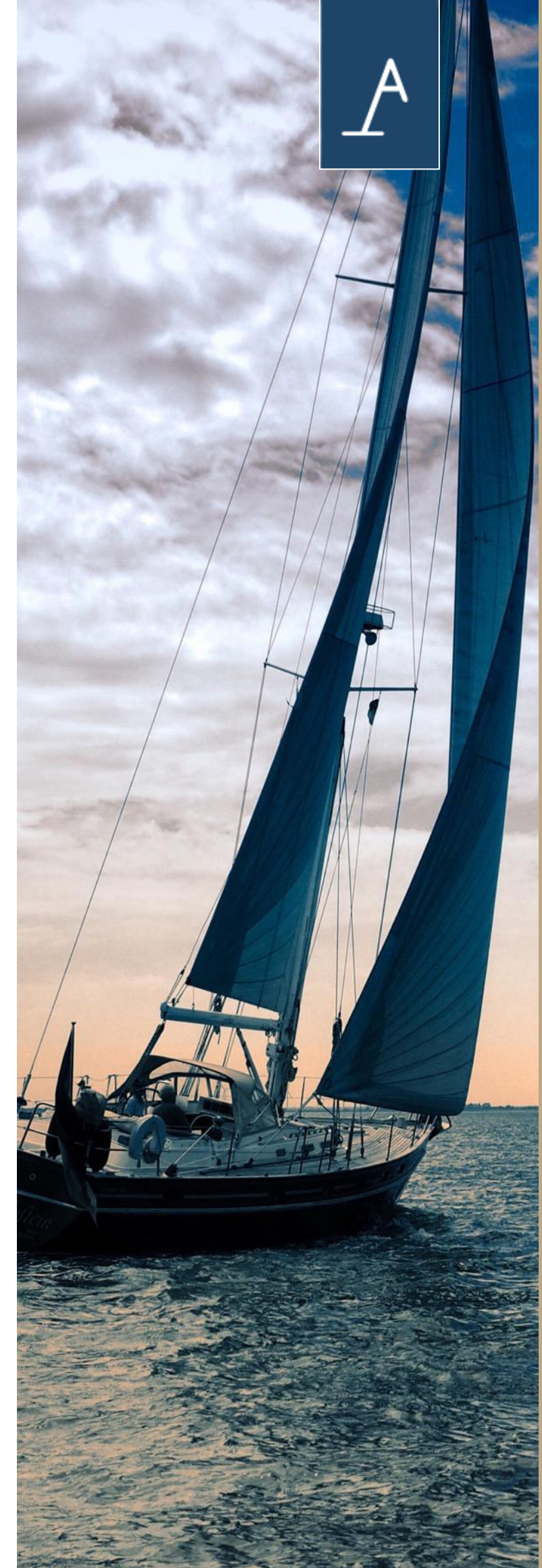
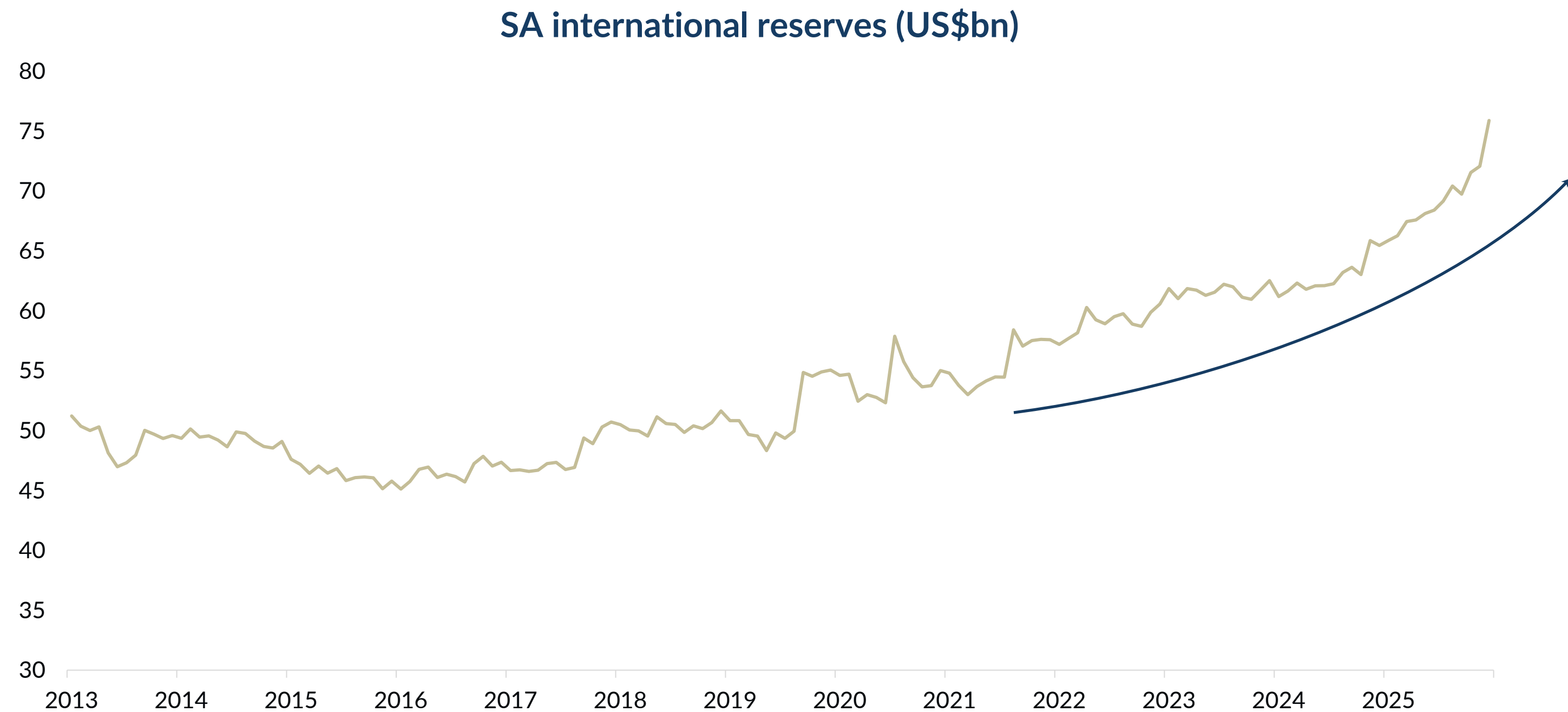




# THE DOMESTIC ENVIRONMENT



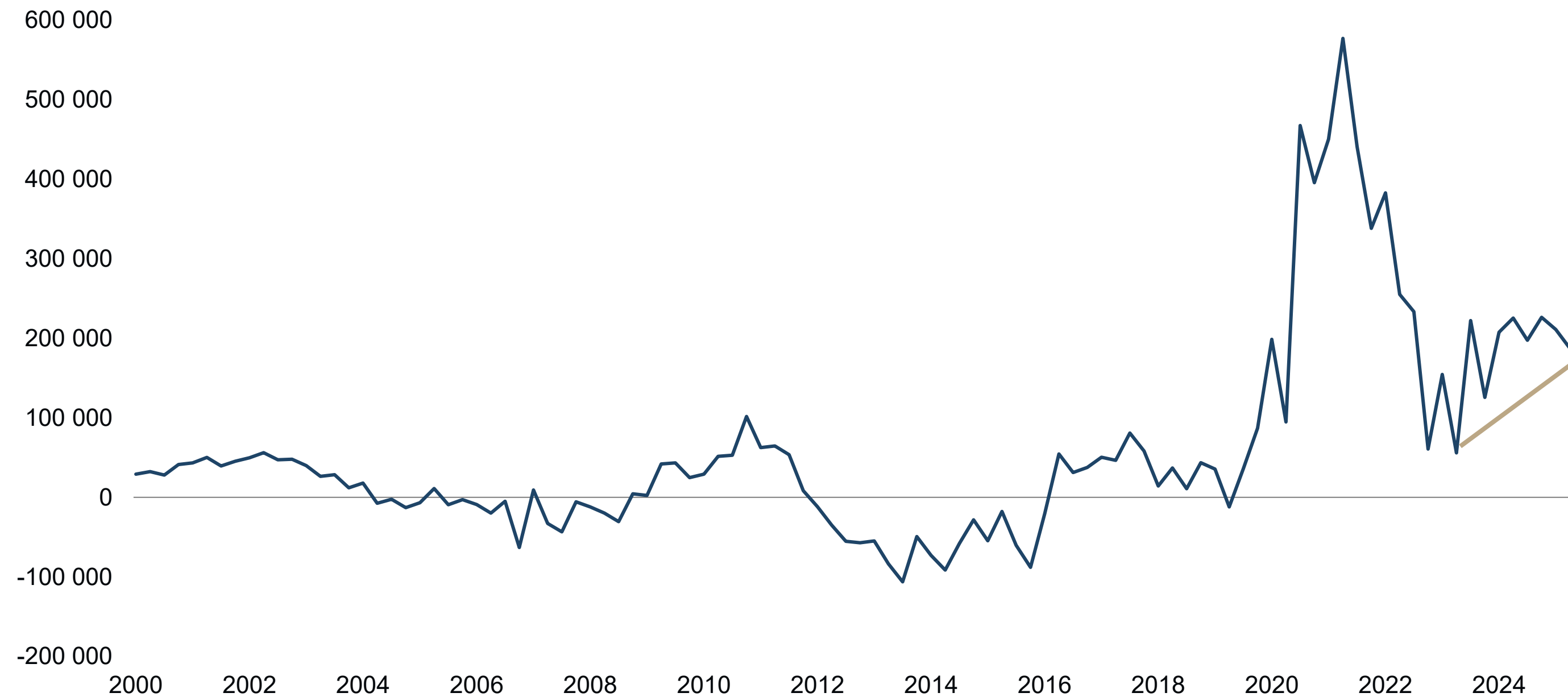
# Strengthening External Balance





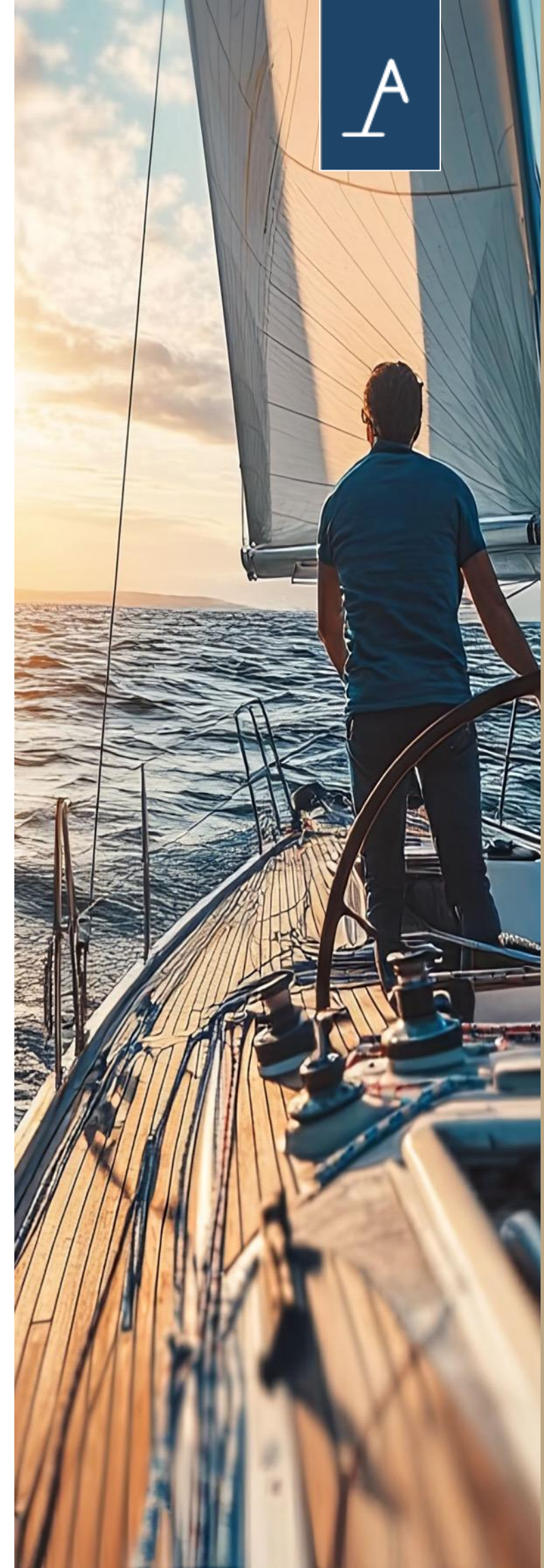
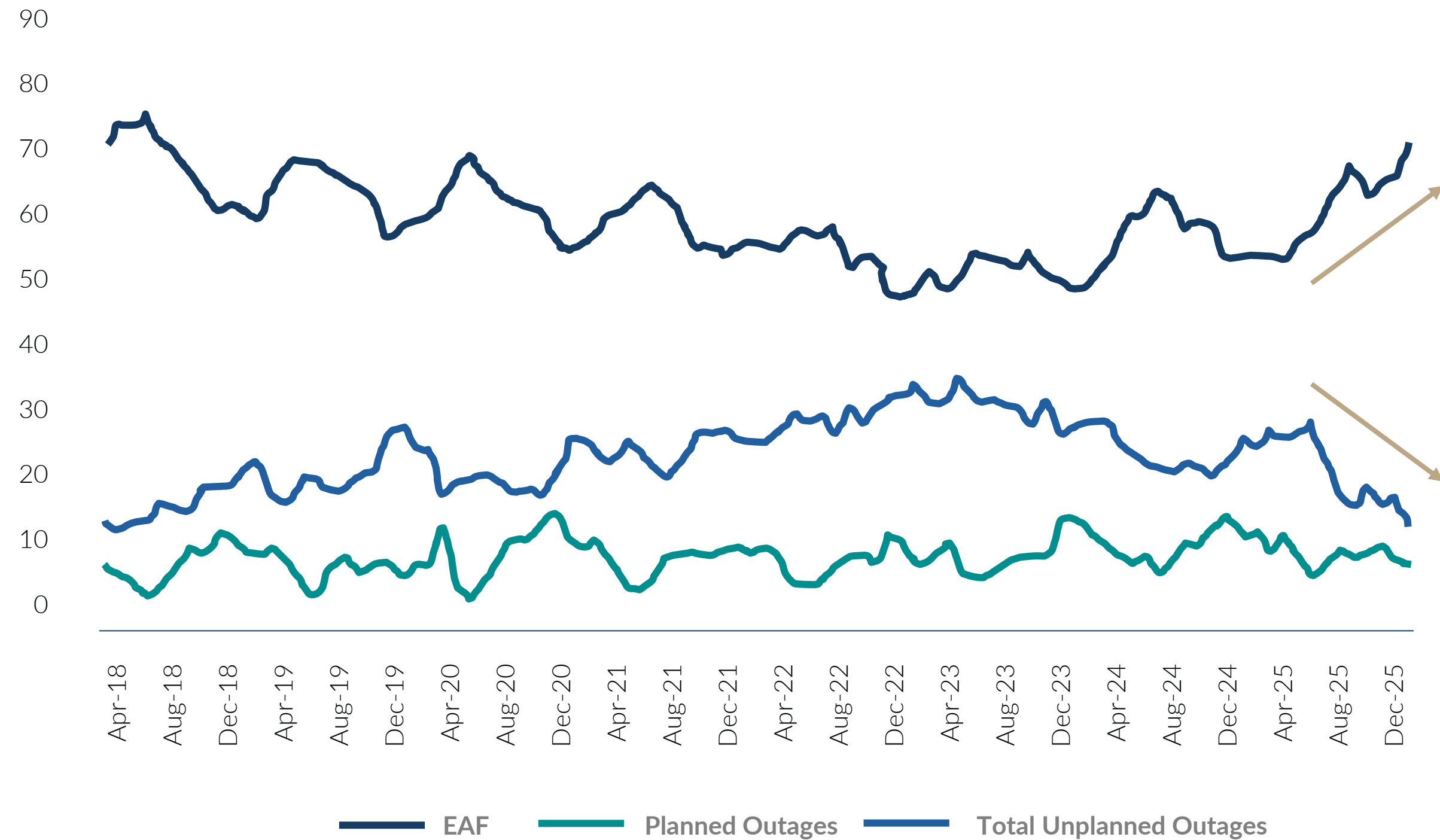
# Strengthening External Balance

Trade balance (goods) quarterly, seasonally adjusted and annualised, (Rmn)





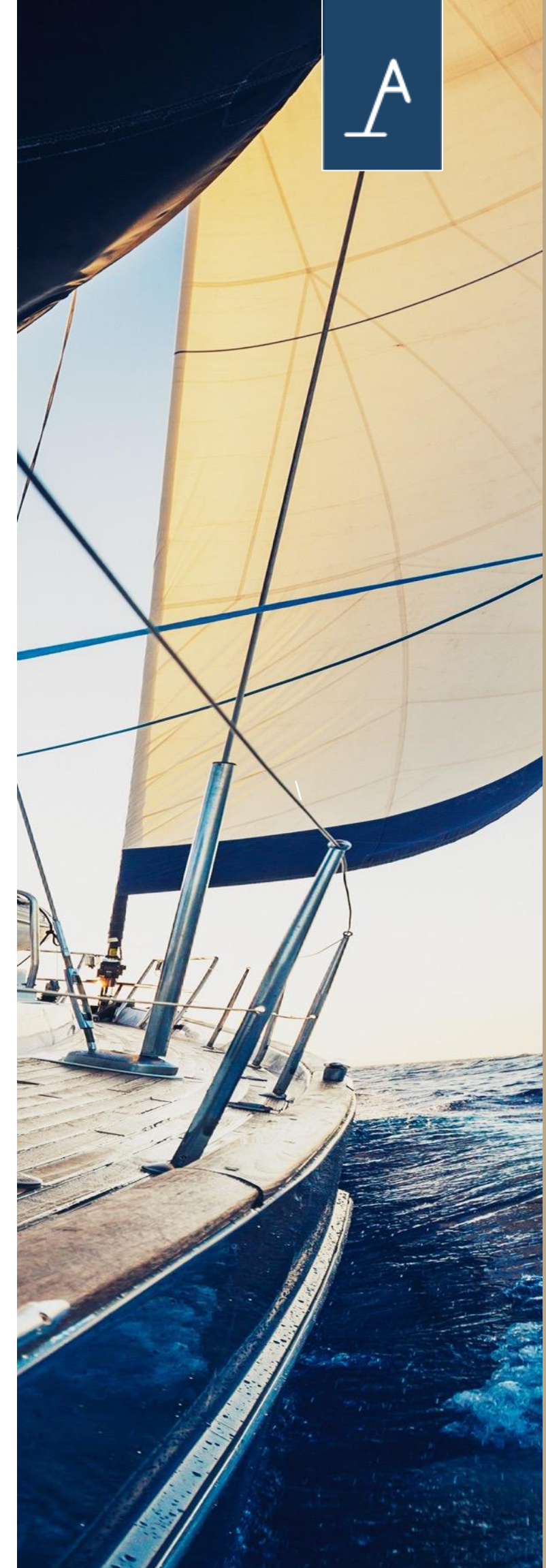
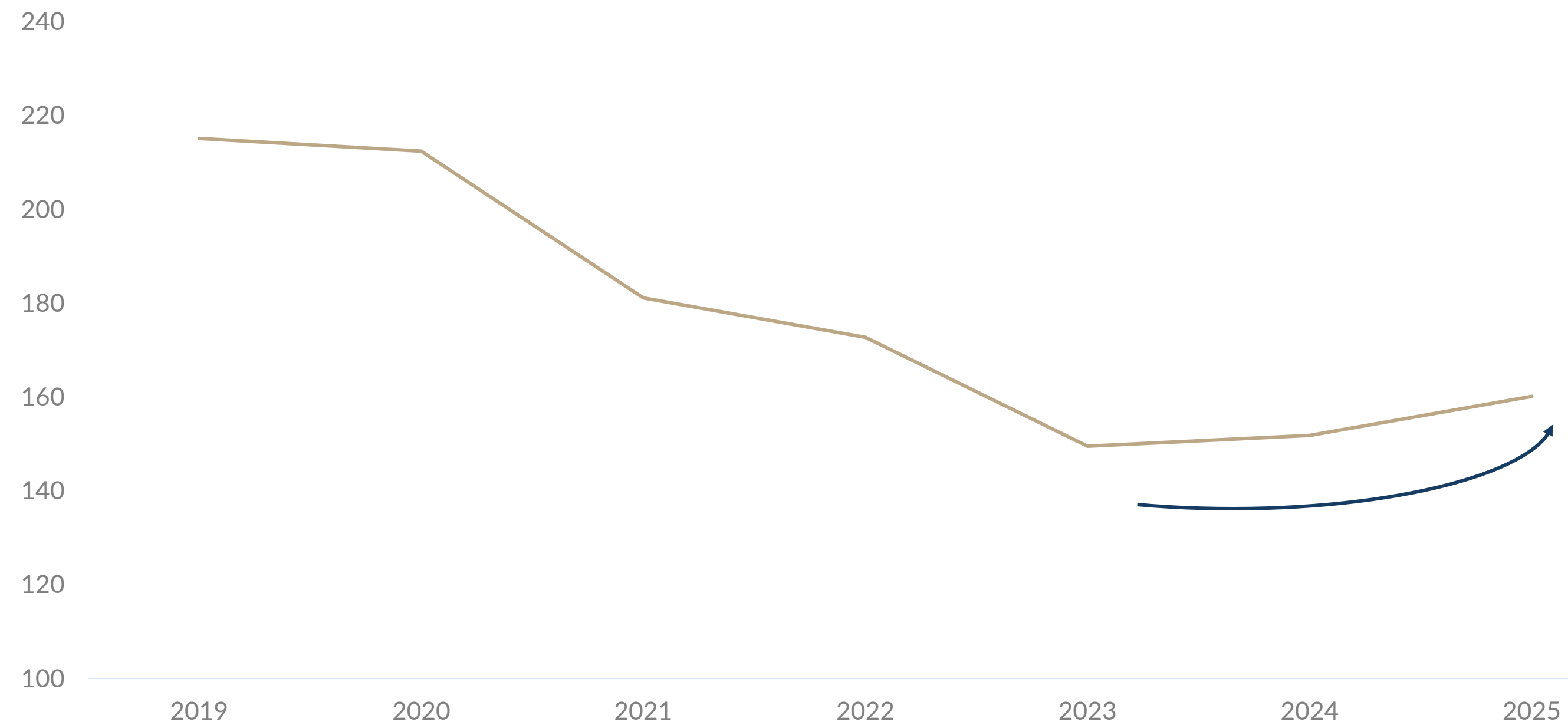
# Easing energy bottlenecks





# Recovering Rail Volumes

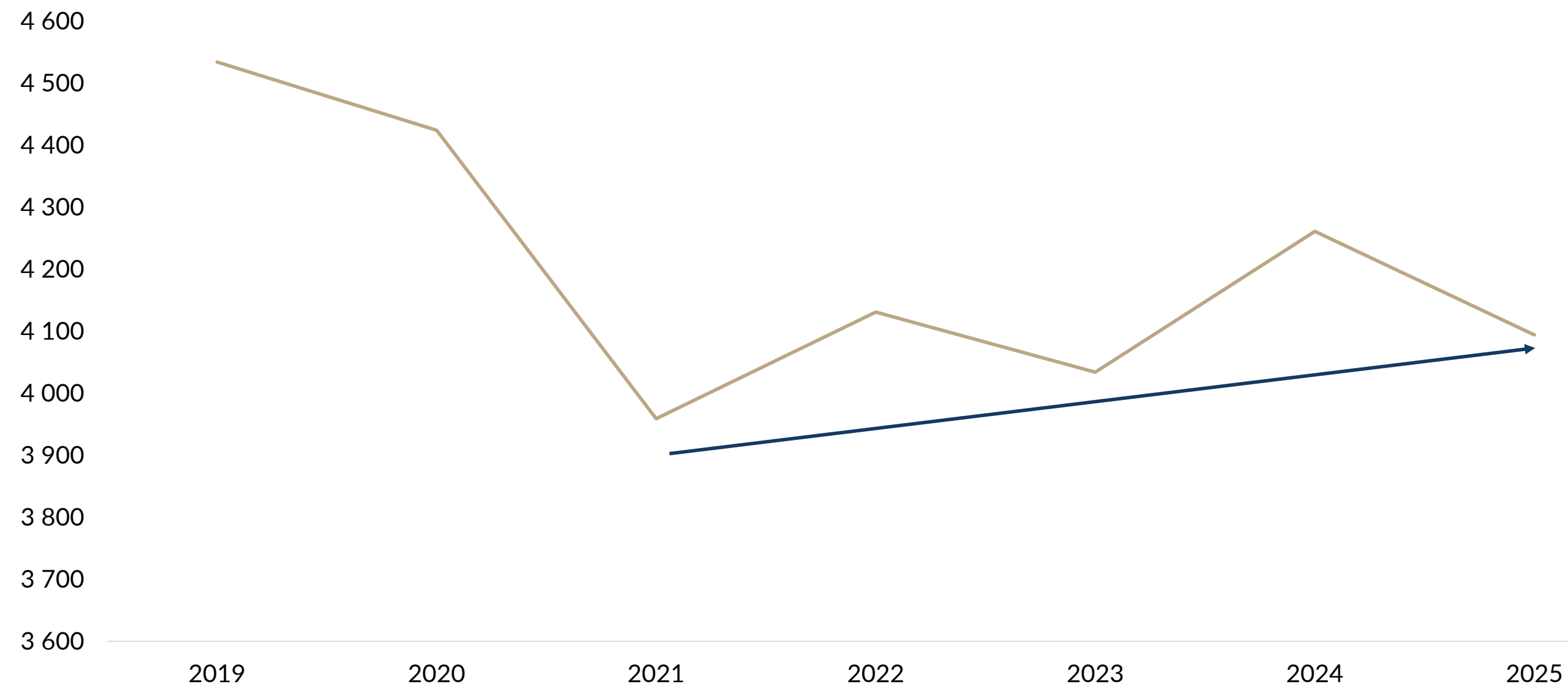
Transnet rail volumes (tonnes, mn)





# Recovering Port Volumes

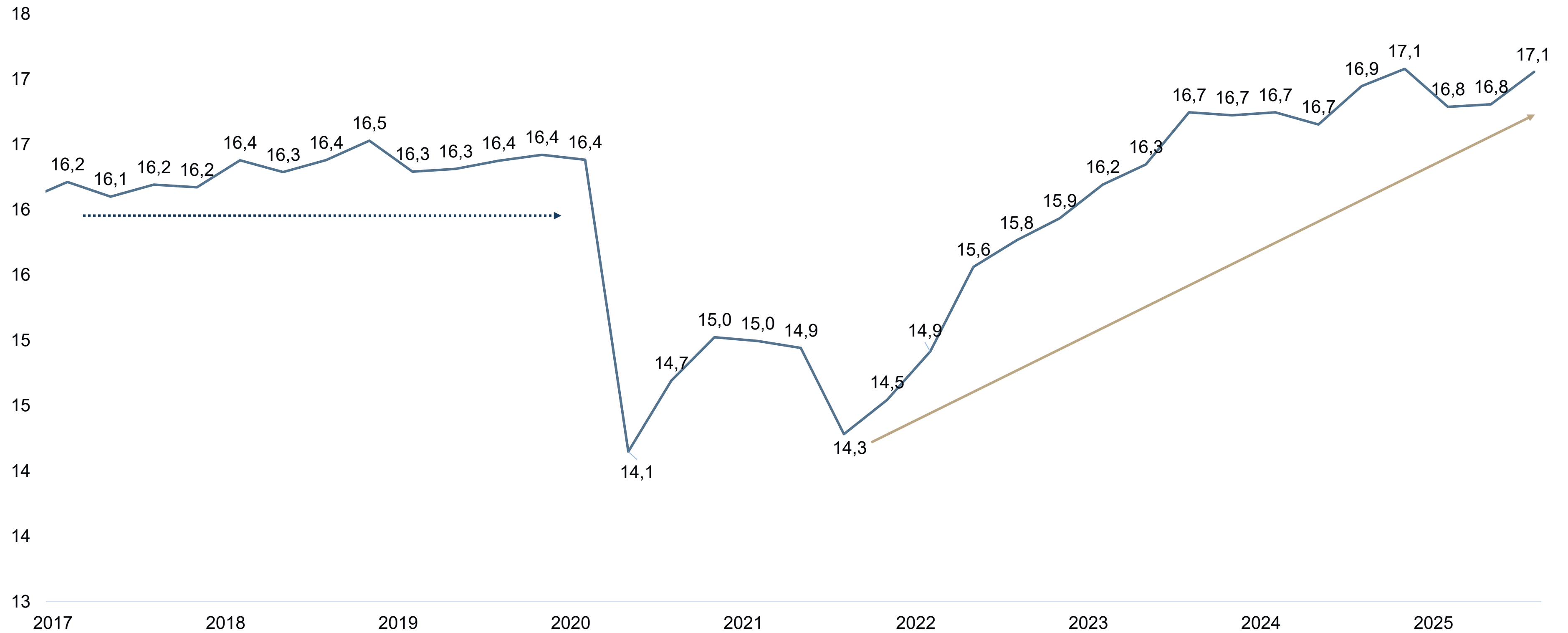
Transnet port container volumes ('000, TEUs)





# Improving labour market dynamics

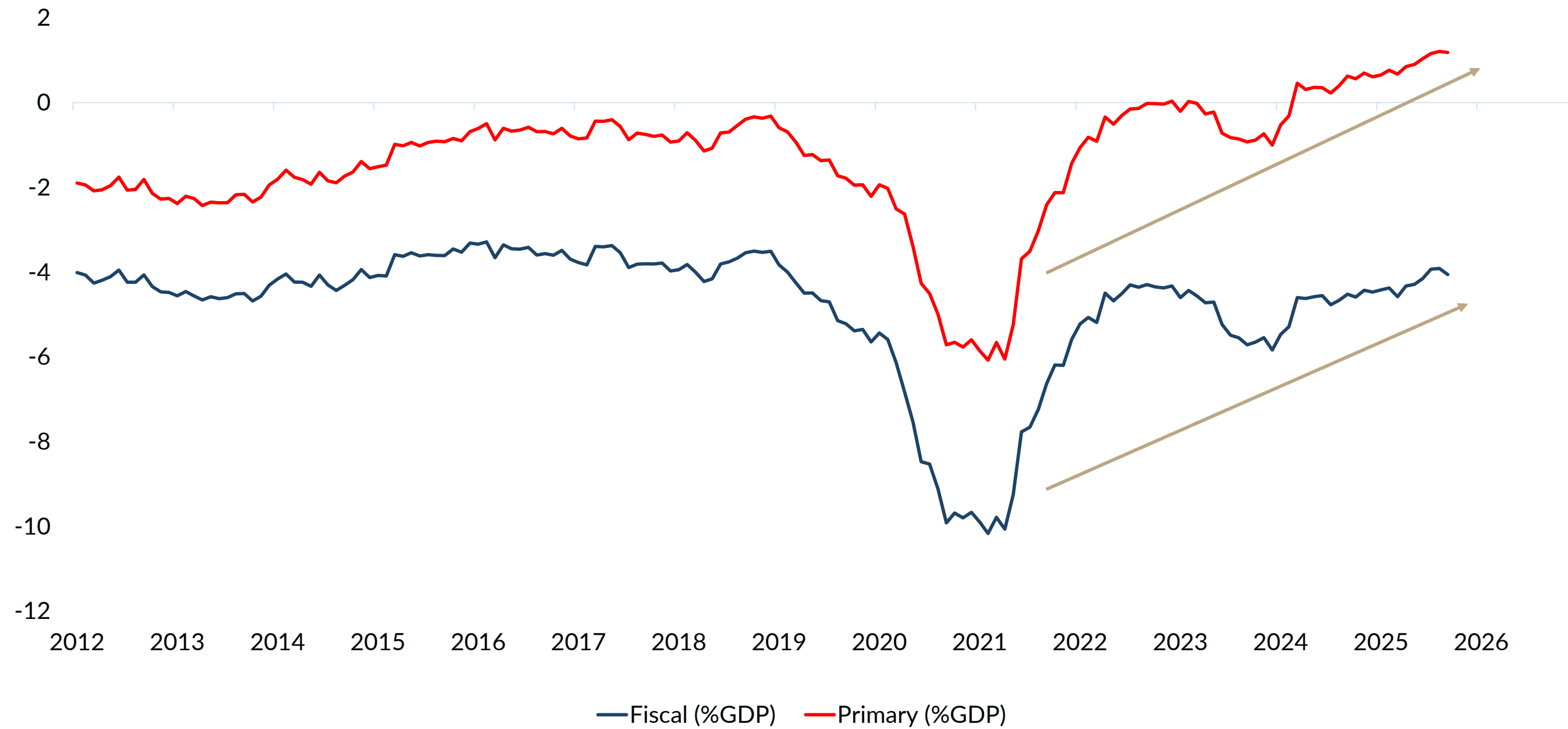
Total people employed, mn





# Improving Fiscal Position

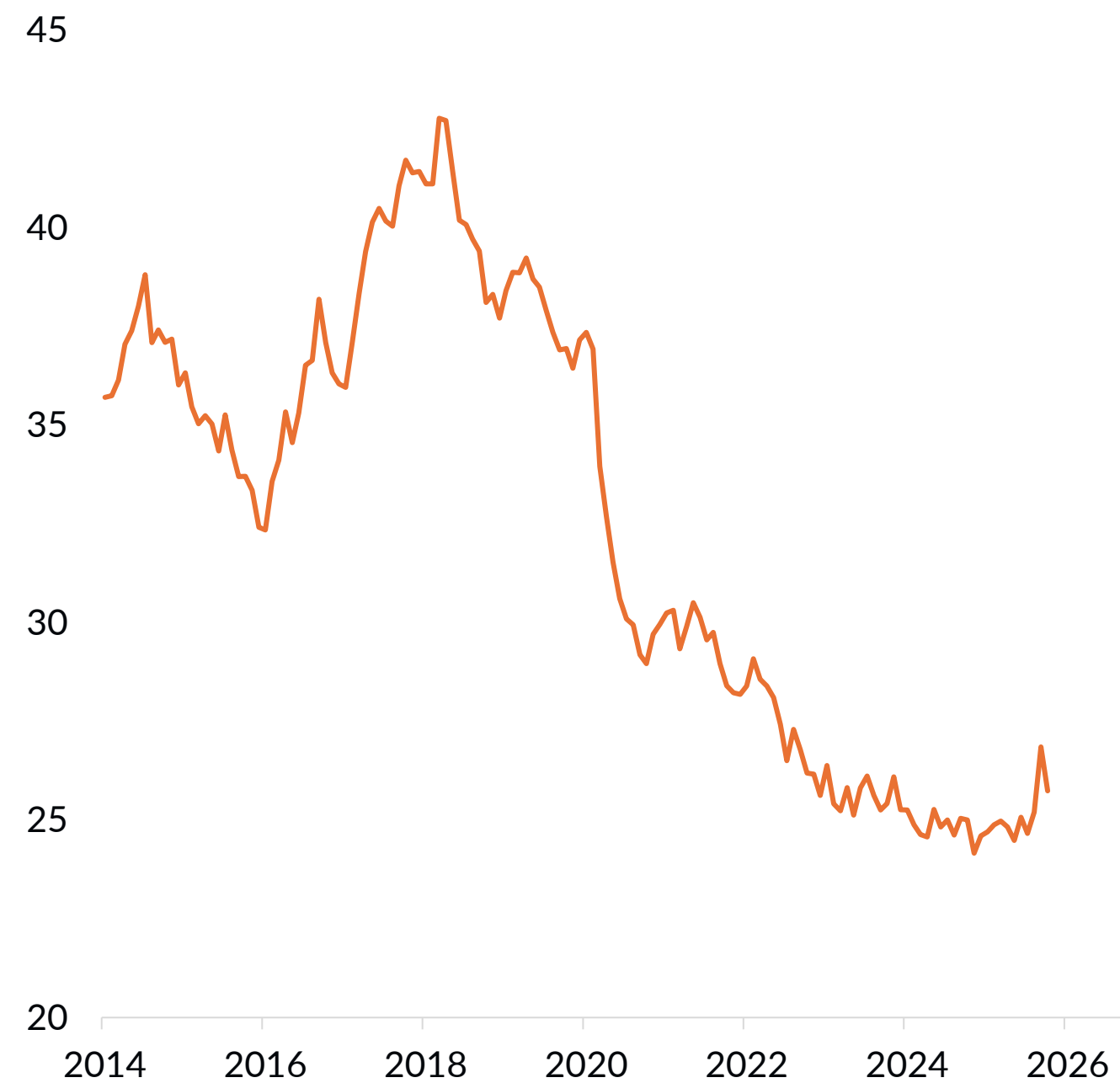
SA government balances as a % of GDP





# Foreign Ownership STILL Low

Foreign ownership of bonds (%)



Foreign ownership of equity (%)





# Where the Money Will Be Made



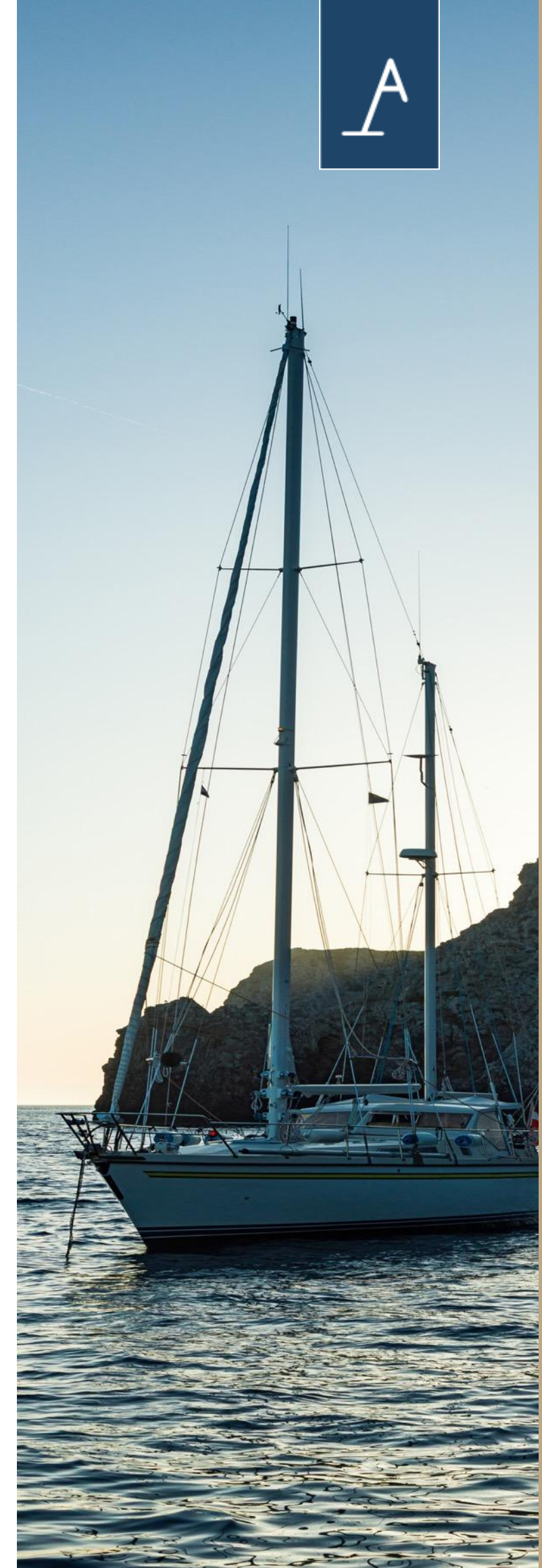
## DOMESTIC EQUITY

## DOMESTIC FIXED INCOME

- Positive momentum for South African financial assets is likely to continue.
- The markets are pricing in two interest rate cuts this year . . . Anchor thinks we might see more.
- Remain patient and tilt toward the Flexible Income Fund, which takes measured risk and will benefit from a positive backdrop.

## GLOBAL EQUITY

## GLOBAL FIXED INCOME





An aerial photograph of a large, modern luxury yacht sailing on a deep blue ocean. The yacht is white with a dark blue hull and a large glass-enclosed cabin. It has a wide deck with wooden planking, a swim platform at the stern, and various seating areas. The yacht is moving towards the top right, leaving a white wake behind it. The sky is clear and blue.

# THE GLOBAL ENVIRONMENT



# The US Backdrop

WSJ The Wall Street Journal

## U.S. Has Lost Manufacturing Jobs Every Month Since 'Liberation Day'

American manufacturers shed about 8000 jobs in December, according to the Labor Department, marking the eighth straight month of losses...

5 days ago



Al Jazeera

## Trump says he doesn't need international law amid aggressive US policies

UN rapporteur tells Al Jazeera she is concerned that the world may be returning to an 'age of imperialism'.

6 days ago



Australian Broadcasting Corporation

## Trump and Denmark dispute Greenland's future

Denmark's foreign minister has declared his nation fundamentally disagrees with US President Donald Trump on the future of Greenland,...



The Guardian

## China threatens to retaliate over Trump's 25% tariff on countries trading with Iran

US president announces measure in response to situation in Iran, which is facing anti-government protests.

2 days ago



Al Jazeera

## Abduction of Venezuela's Maduro illegal despite US charges, experts say

A country 'cannot enforce its law on the territory of another state' without consent, a United Nations rapporteur tells Al Jazeera.

6 days ago



CNN

## Jerome Powell responds to criminal investigation into him and the Fed

Federal prosecutors have opened a criminal investigation into the Federal Reserve's \$2.5 billion renovation of its headquarters in...

3 days ago



The Washington Post

## Trump makes obscene gesture, mouths expletive at Detroit factory heckler

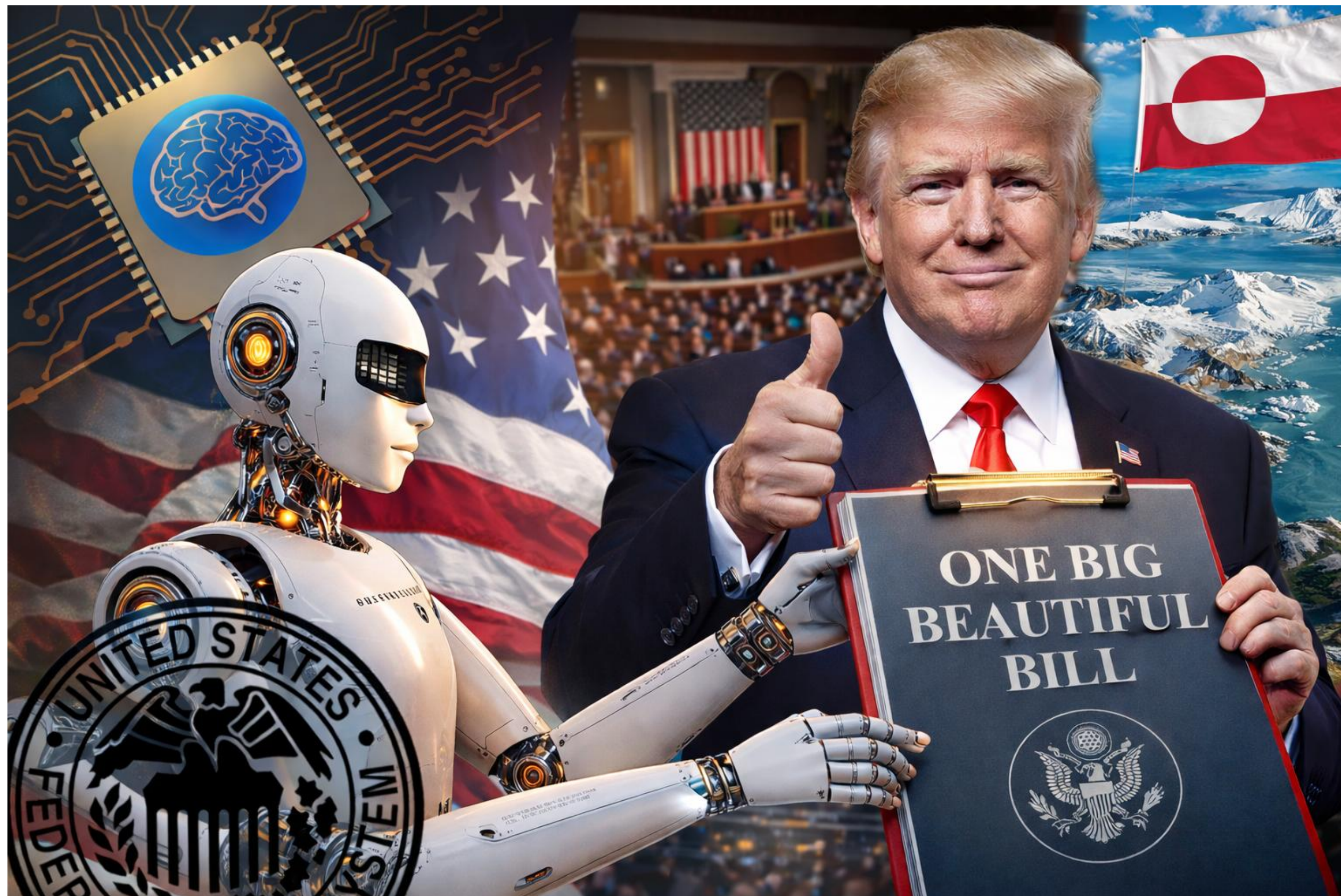
A cellphone video captured Trump twice mouthing "f--- you" and raising his middle finger toward a line worker shouting at him inside the...

11 hours ago





# The US Backdrop





# Where the Money Will Be Made

## DOMESTIC EQUITY

## DOMESTIC FIXED INCOME

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An aerial photograph of a white sailboat with blue and orange accents, sailing on a deep blue ocean. The boat is angled towards the bottom right of the frame. The mast and rigging are visible on the left side of the boat. The water shows some texture and ripples.

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# Domestic Equities

Liam Hechter – Fund Management

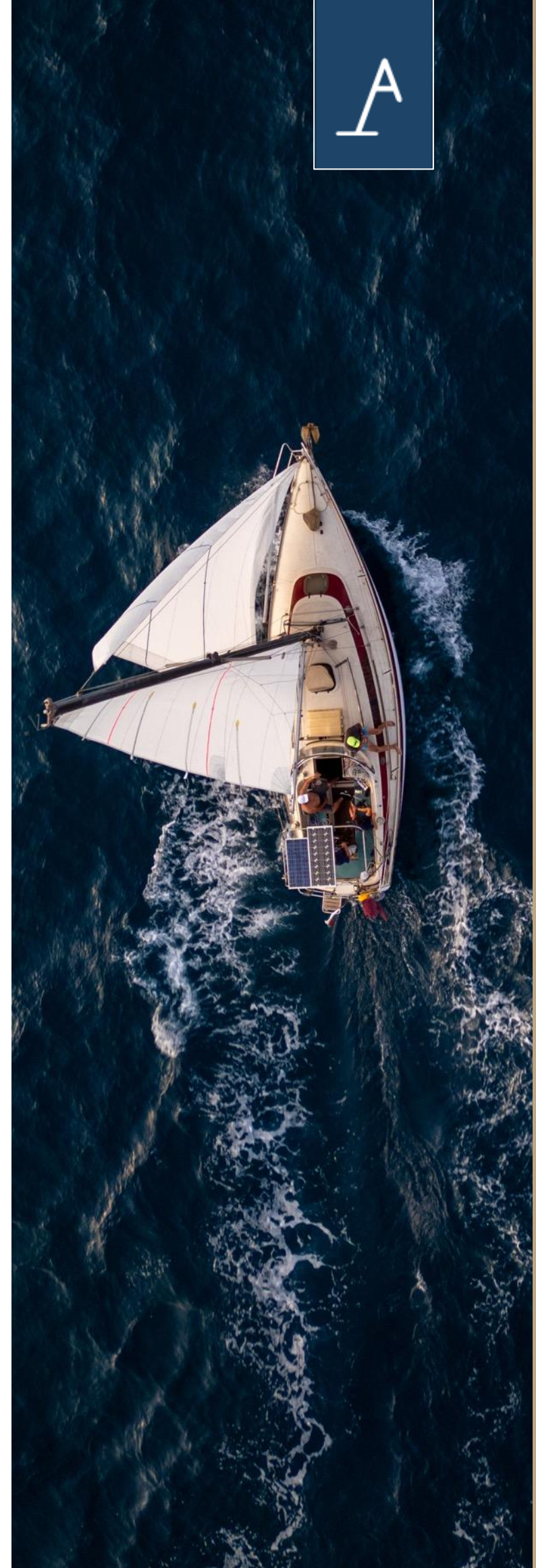
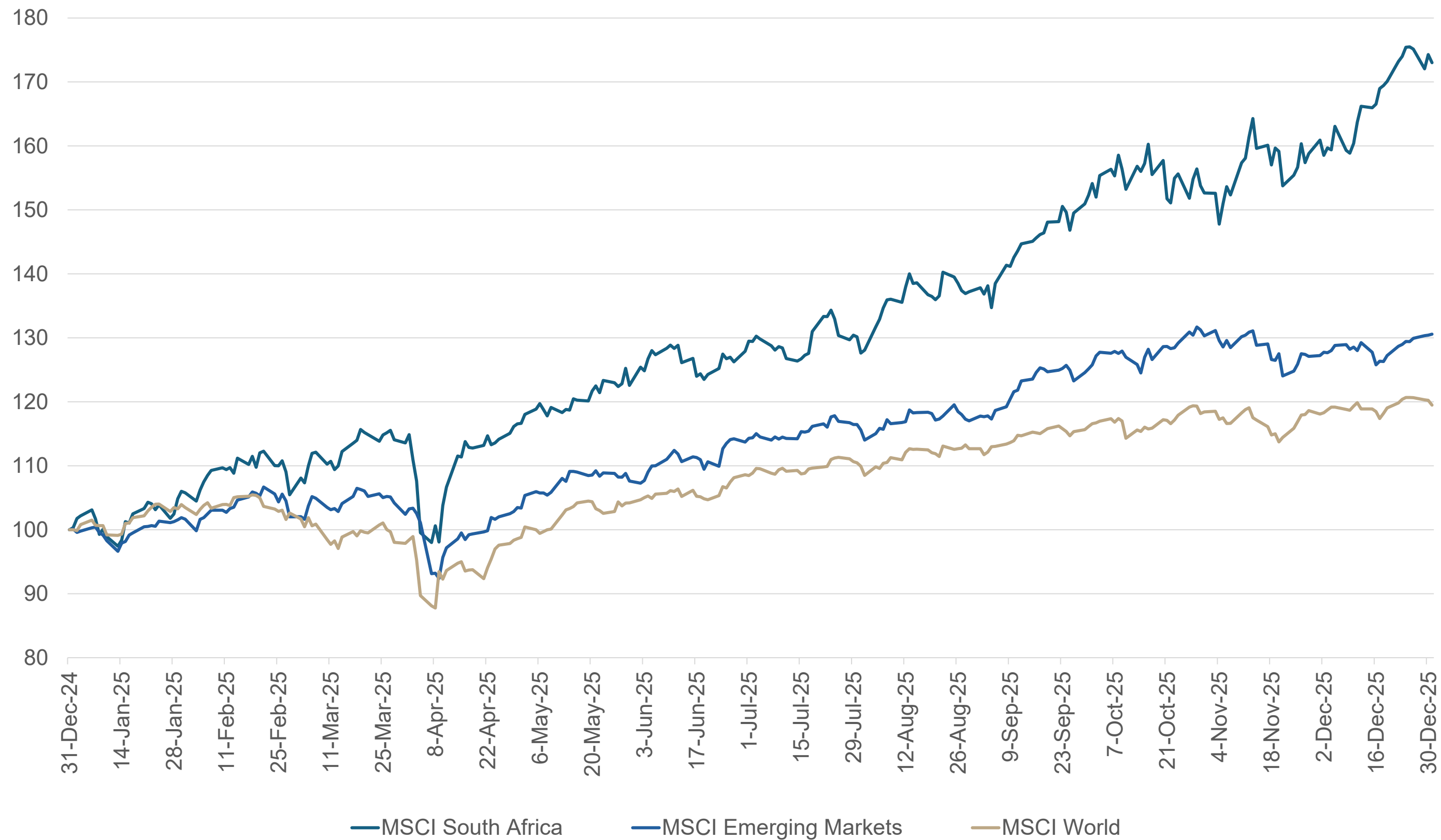


# South Africa 2025 a Standout Year!!

- 2025 saw a confluence of events collide to produce one of the best years on record
  - MSCI South Africa +74% (US\$)
  - FTSE/JSE All Share Index +42% (rand)
- A favourable backdrop for South African assets due to both internal...
  - Political risk premium compression
  - Progress on structural reforms
- ... and external factors:
  - Commodity tailwinds boosting exports and improving terms of trade
  - Weaker US\$ providing additional support for the rand
  - Allocation away from US Equities and into emerging markets (EMs)
    - Both equities and fixed income
- Remain cautiously constructive on South African equities (12m total return of 12%)

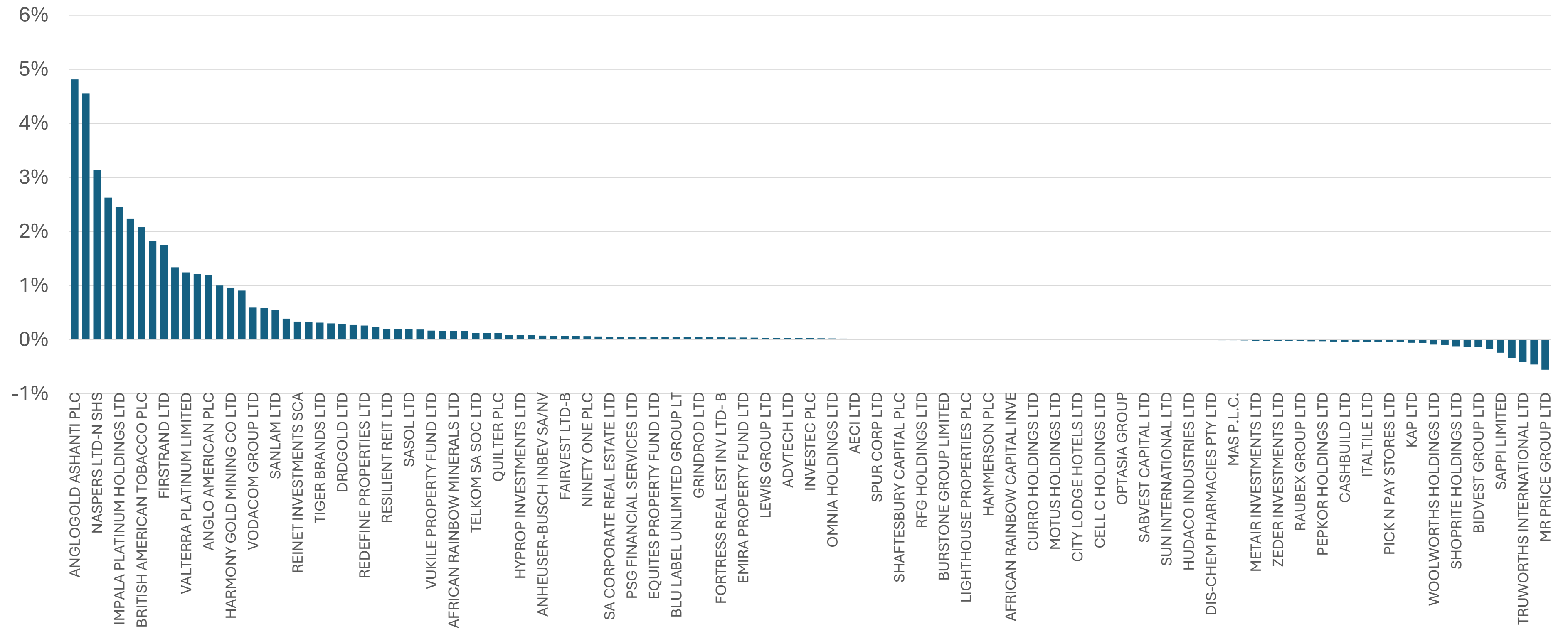


# How South Africa Stacked up in 2025



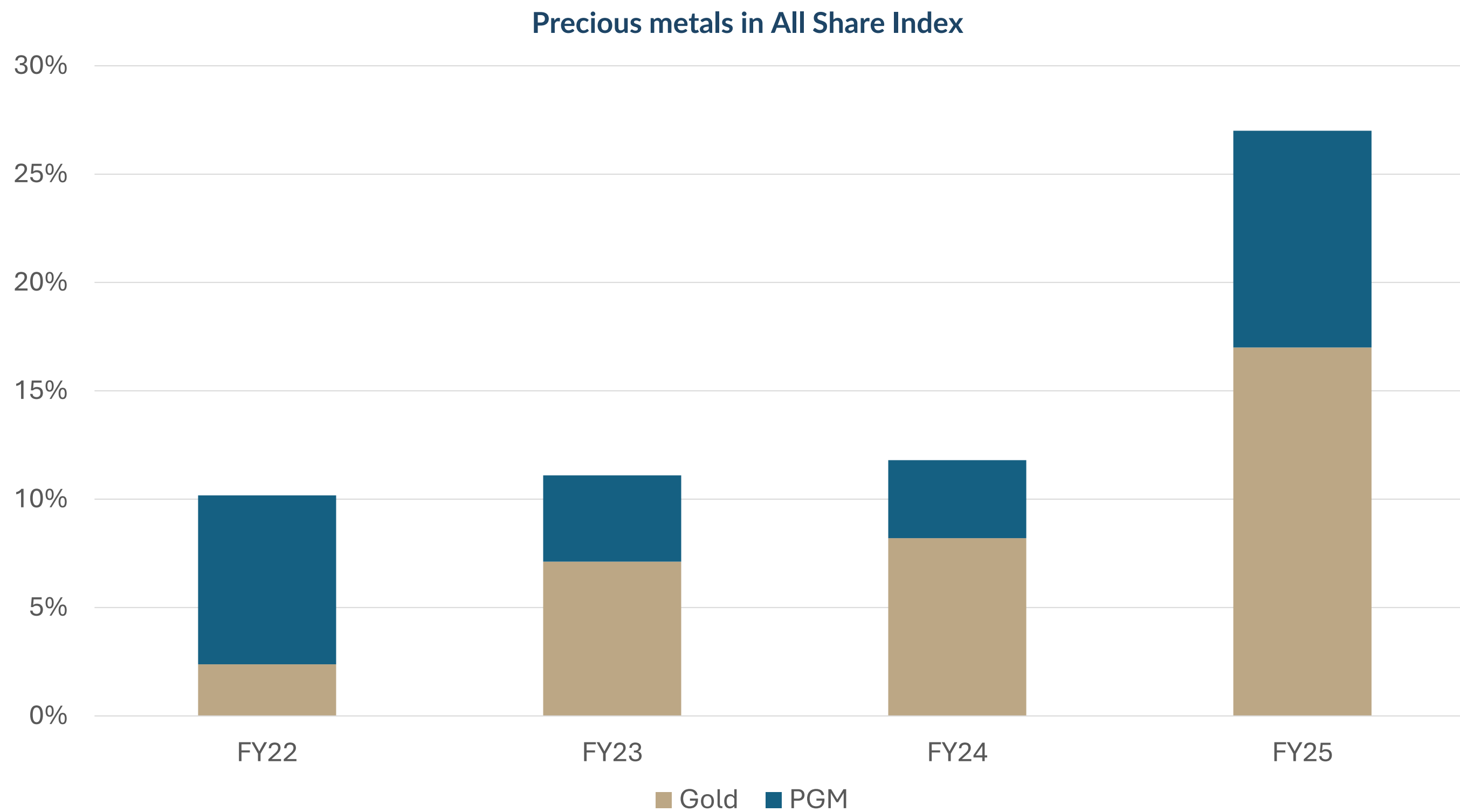


# However, the Returns Were Highly Concentrated





# Complicating our Outlook for the JSE



Source: Bloomberg, Anchor Capital



# Remain Constructive On Domestic Fundamentals

- Favourable macro backdrop – environment has become conducive for domestic outperformance
- Maintain momentum on structural reforms and employment growth
- Need accuracy in selecting companies that are well-placed to take advantage of tailwinds
- As the commodity bull market matures, we see scope for 2nd and 3rd order impacts on the South African consumer
- Favourable interest rate environment, employment growth
- Geopolitics, ANC leadership race – risks on the horizon



# Mid-cap ideas for 2026

GOOD CHANCE OF POSITIVE SURPRISES IN 2026

UNDER RESEARCHED IDEAS



MANAGEMENT TO DELIVER

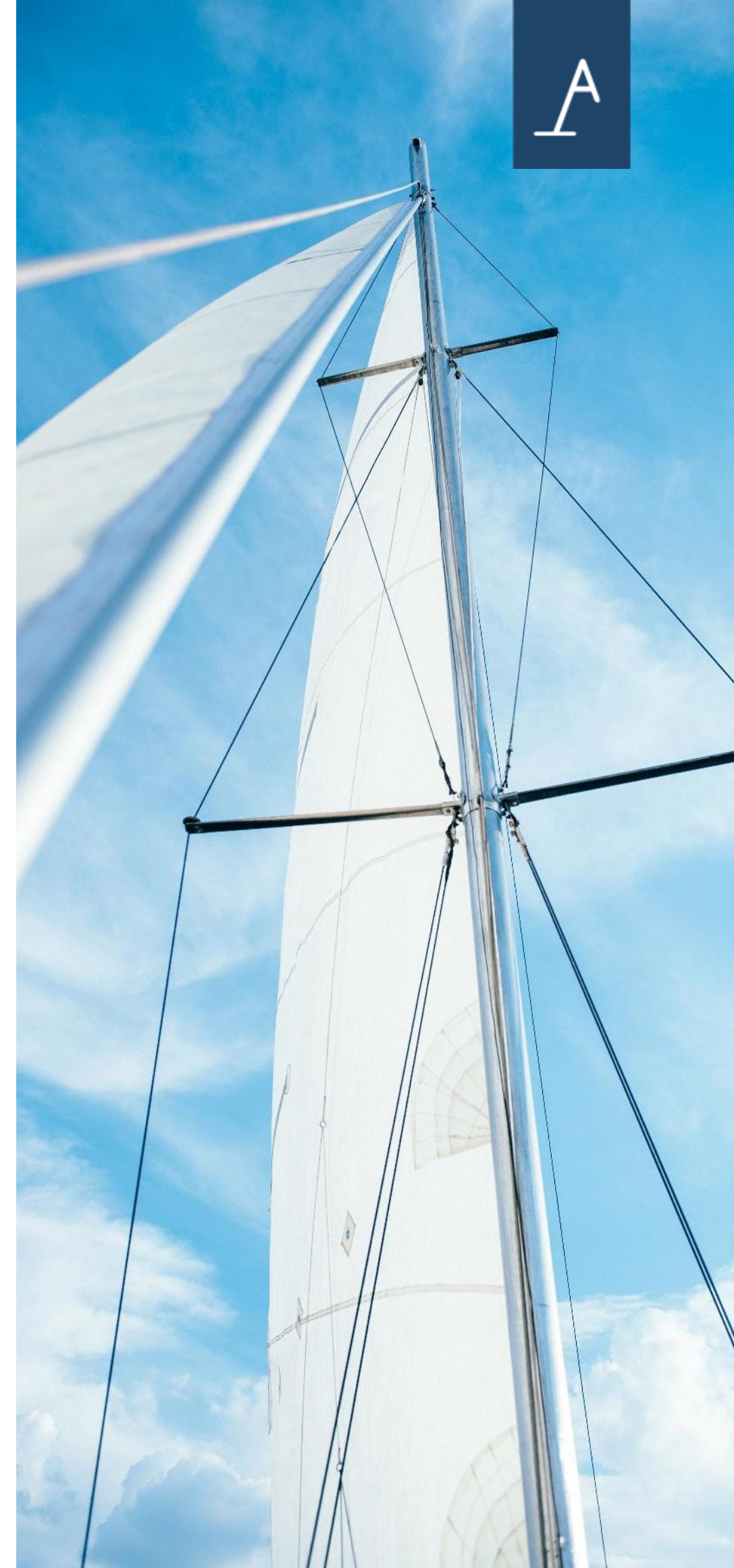
STRONG EARNINGS GROWTH ACROSS THE BOARD



# Where The Money Will Be Made

## Domestic Equity

- 2025 was a standout year for South African equities (MSCI South Africa +74%). INSANE.
- For now, trends to remain intact:
  - Commodity cycle tailwinds
  - Progress on structural reform
- Large index components have positive earnings momentum – looks fairly valued for the most part.
- We expect a 12% rand return in 2026.







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# Global Equities

Continuing to scale the wall of worry

Mike Gresty  
Fund Manager



# Global Equities: We Remain Constructive

Asset class	Current stance			Expected returns (own currency) (%)
	Negative	Neutral	Positive	
DOMESTIC				
Equity				12
Bonds				9
Listed Property				10
Cash				7
Alternatives				10 to 15
Rand vs US Dollar (rand stronger)				3
GLOBAL				
Equity				
Government Bonds				4
Corporate Credit				5
Listed Property				6
Cash				3
Alternatives				8 to 12





# The wall of worry for markets in 2026...



- US Fed rate cuts to continue
- Strong earnings growth forecast for 2026
- US midterm election incentives
- Past peak “Trump disruption”?
- Economic growth broadening out

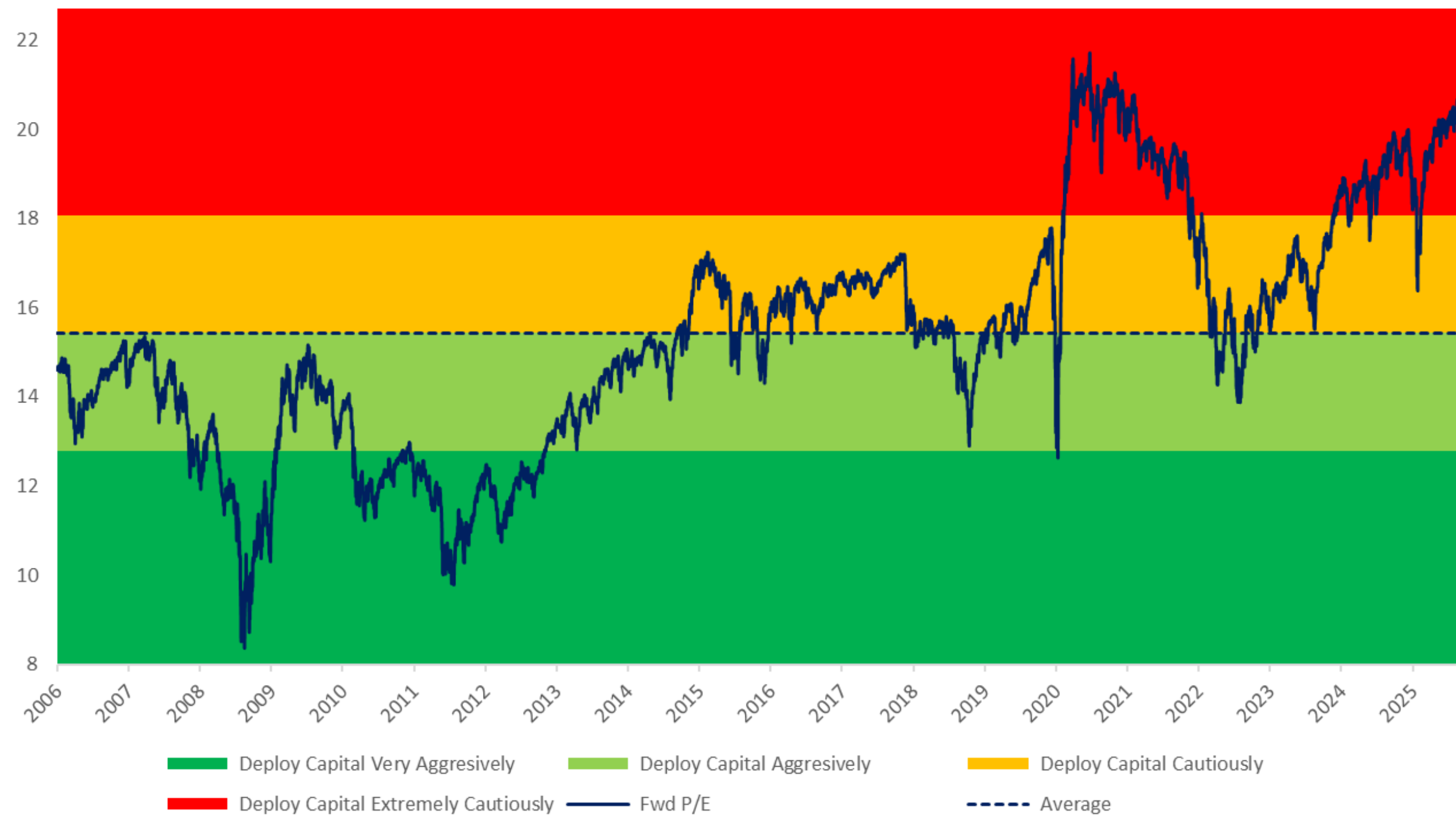


- Equity valuations high vs history
- 2026 – the reckoning on returns on AI investment
- Geopolitical risk remains a wild card
- US government dysfunction
- AI investment papers over economic fragility



# Global Equity Valuations are Currently Elevated

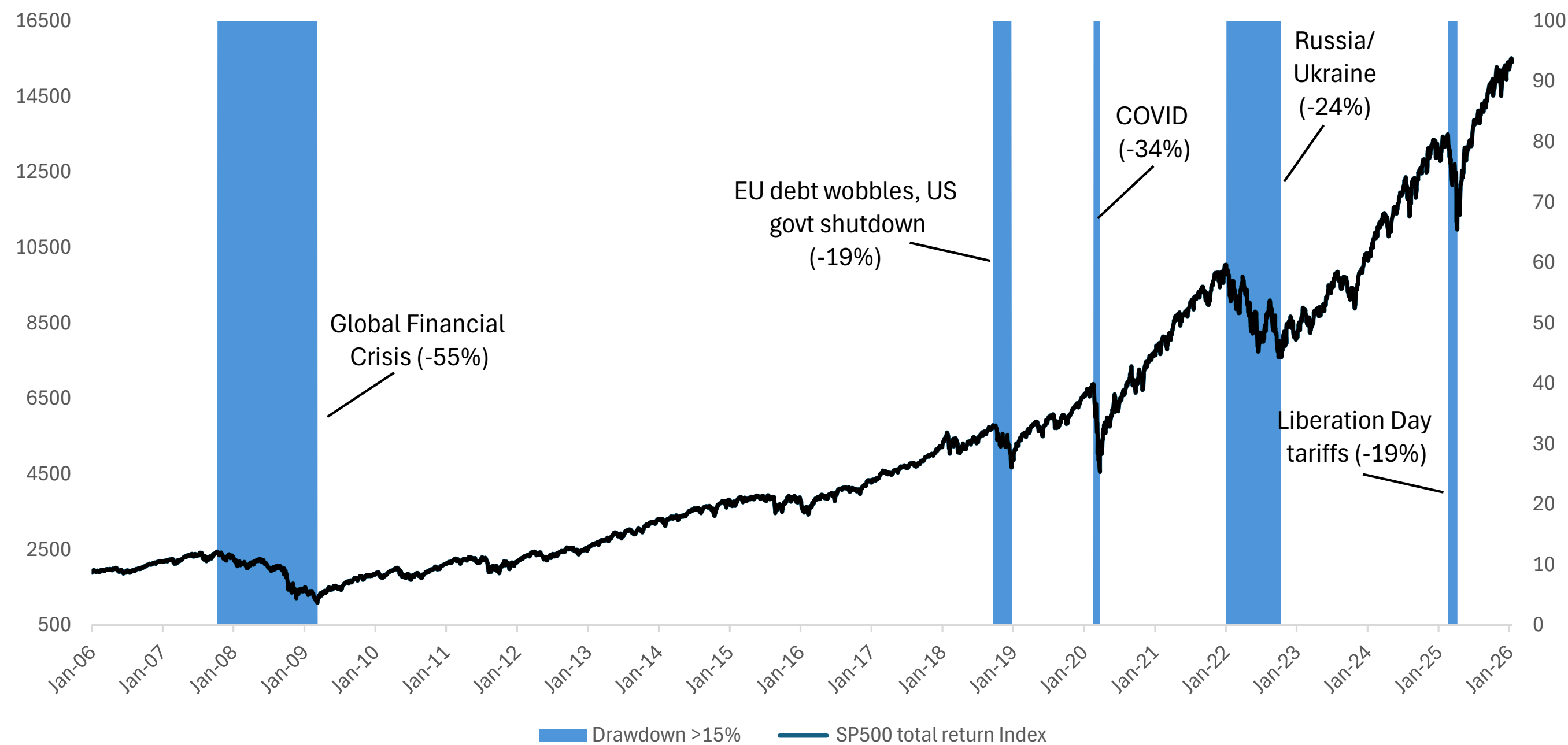
MSCI World fwd P/E





# Major Corrections:

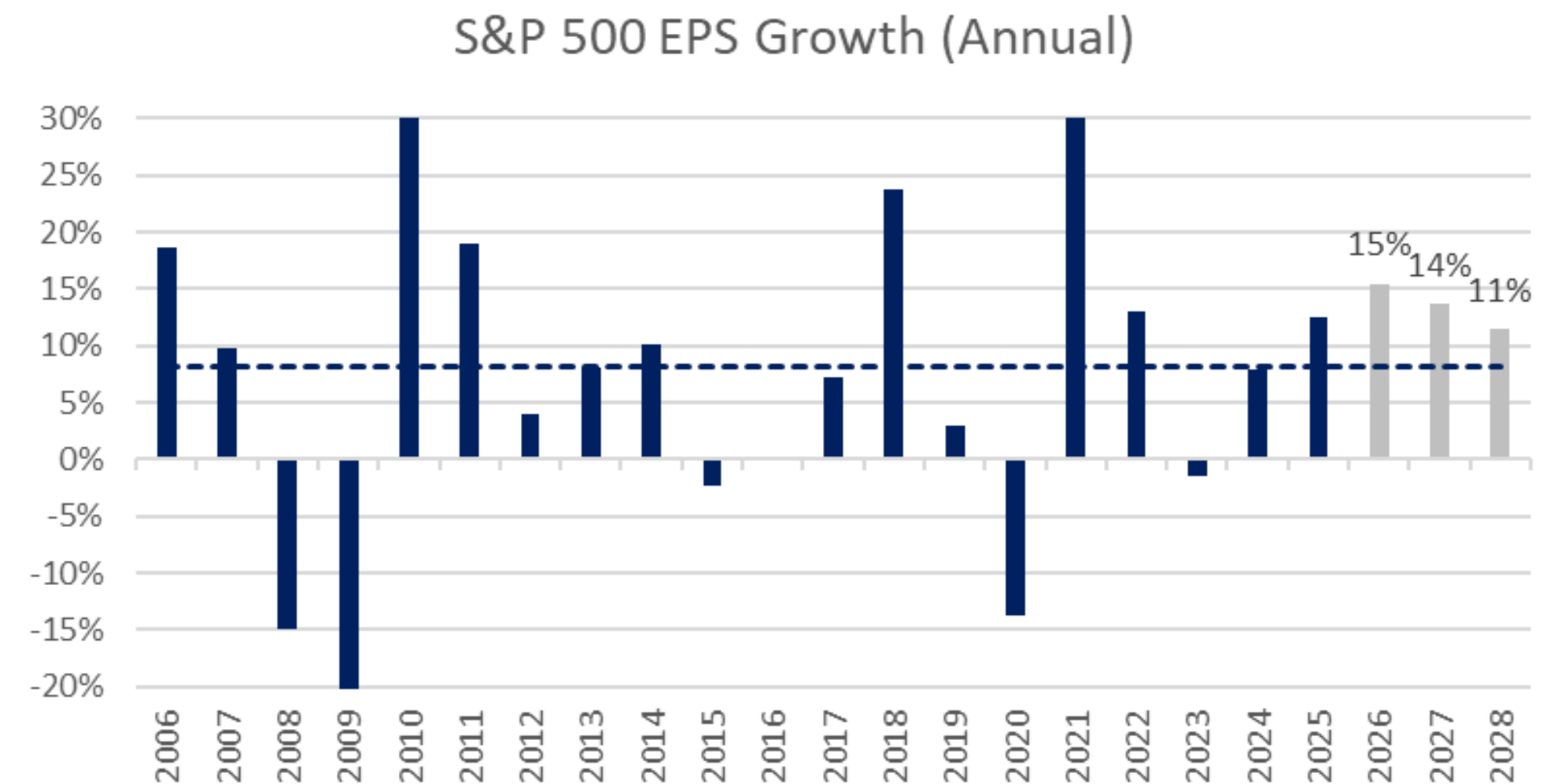
Seldom the known elephant in the room that causes them...





# Analysts are Anticipating Above-average Corporate Earnings Growth in 2026 (Led by US Mega-Cap Tech)

Name	Earnings Growth	
	YR1	YR2
MSCI World Index	14.9%	11.9%
MSCI EM Index	23.3%	17.4%
MSCI All Country World Index (10% EM)	16.3%	12.5%
Nasdaq 100	29.0%	14.2%
S&P 500 Index	15.1%	12.9%





# Our global stock ideas for 2026...

STRONG RECORD OF COMPOUNDING GROWTH



**LSEG**



CONSTELLATION  
SOFTWARE  
INC.

WELL DIVERSIFIED GLOBALLY

HIGH RETURN ON CAPITAL EMPLOYED

QUESTIONING MARKET'S VERDICT ON AI'S IMPACT ON THESE COMPANIES



# Is your portfolio in good shape to weather a drawdown?

## Time for a “risk audit” perhaps

- Indices have become highly concentrated
- Allowing winners to run vs irresponsible single stock concentration
- Are you “all in” on the themes of the day?
- Sensible diversification vs “diworsification”
- A 3-year bull market – the gradual creep up the risk curve (FOMO)



# Where The Money Will Be Made

A

## Domestic Equity

## Domestic Fixed Income

## Global Equity

- 3-yrs of strong equity returns behind us.
- Keep a balanced perspective on 2026 – consider what could go right too.
- Valuations high, but earnings growth strong and broadening; US Fed rate cuts likely supportive.
- Likely to scale the wall of worry, but a modest 8% return acknowledges the outlook is finely poised.
- How well “risk-proofed” is your equity exposure?

## Global Fixed Income





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# THE POWER OF “I DON’T KNOW”

James Bennett



# Three Options for Every Question

Is AI a bubble?

YES

☐

NO

☐

I DON'T KNOW

☒

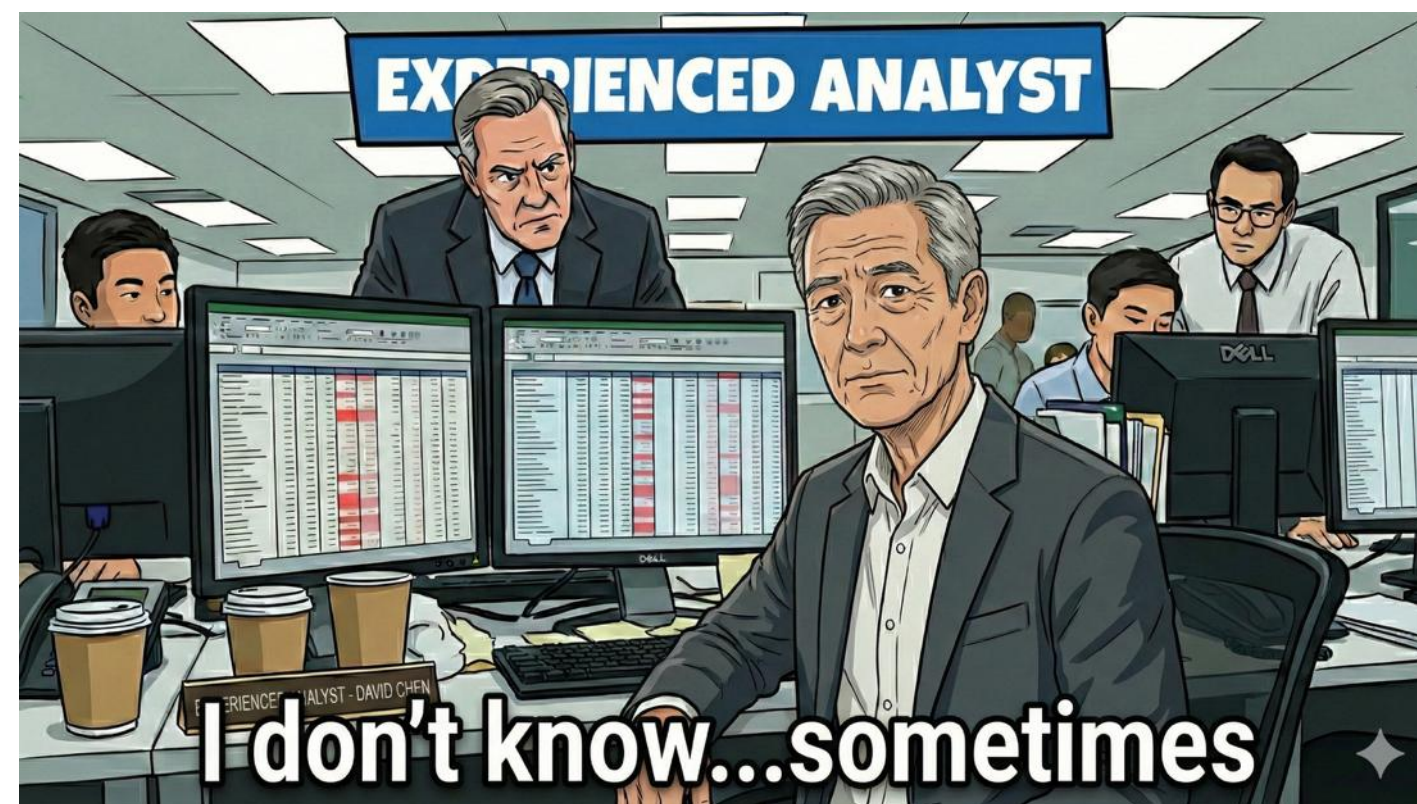
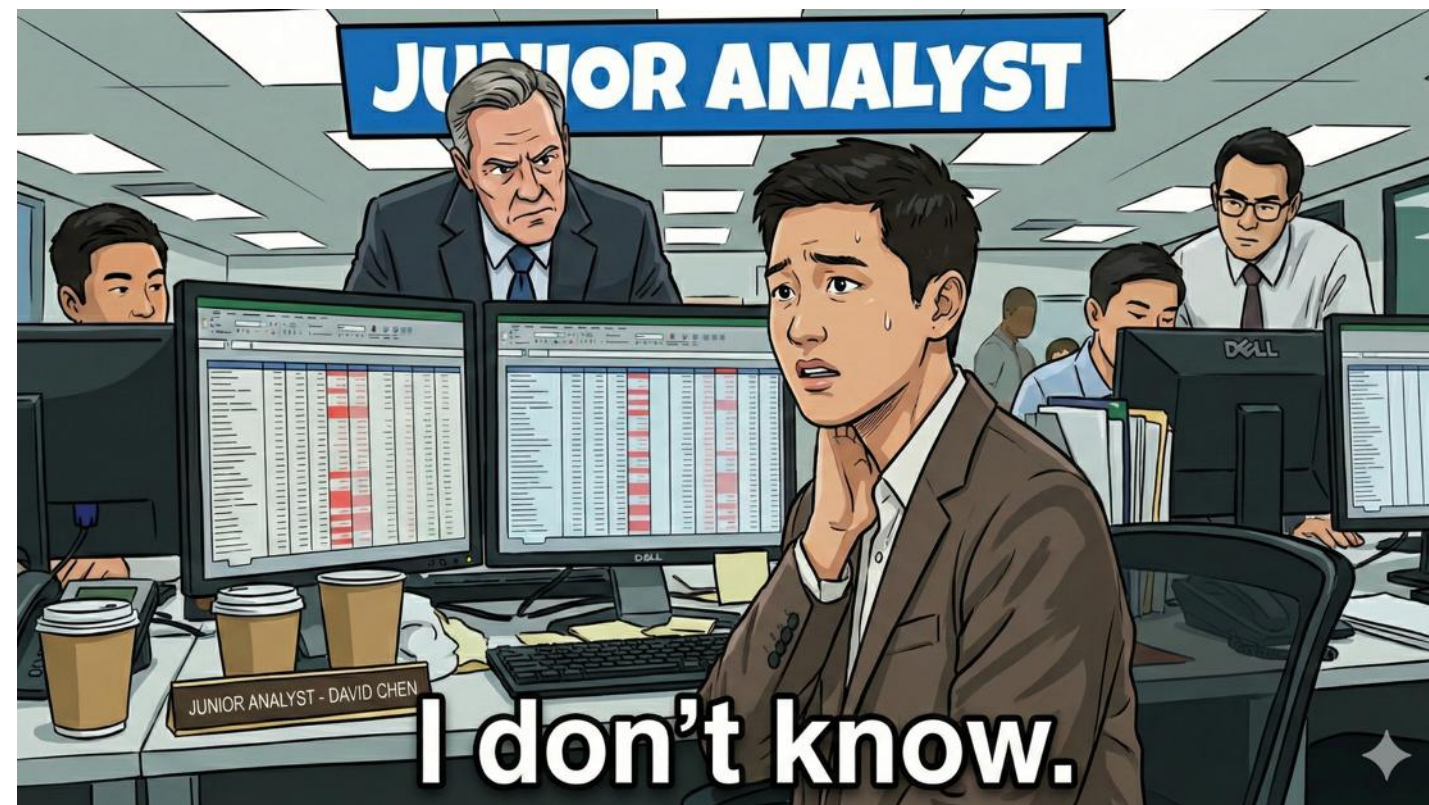


# January 1991: Eve of US-Iraq Gulf WAR





# A Complete Circle





## What is an Expert After All?

“An expert is one who knows more and more about less and less until he knows absolutely everything about nothing.”

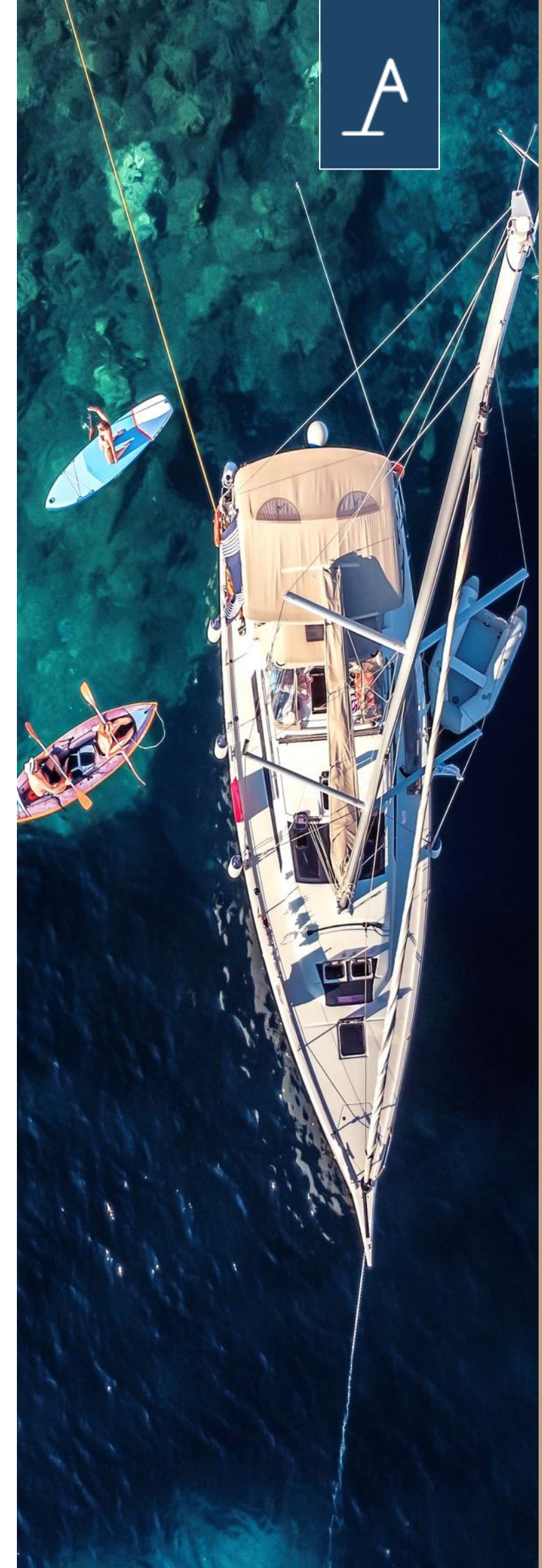


# Imposter Syndrome – Term Coined in the Late 1970s



Ironically, the more you know about a topic, especially a complex one, the more likely you are to experience imposter syndrome.

Research shows that as many as 70% of people will experience it at some point in their lives. It is also more prevalent in high-performance fields like technology and medicine.





# Is AI a Bubble? I Don't Know!

- Business and social media are flooded with AI bubble talk.
- The AI bears seem more confident that they are correct than the AI bulls.
- “The AI Bubble” is broadly given as a statement of fact.
- THIS IS NOT USUALLY HOW BUBBLES FORM!
- The overwhelming scepticism about AI is actually good in that it makes a meaningful bubble far less likely to occur.

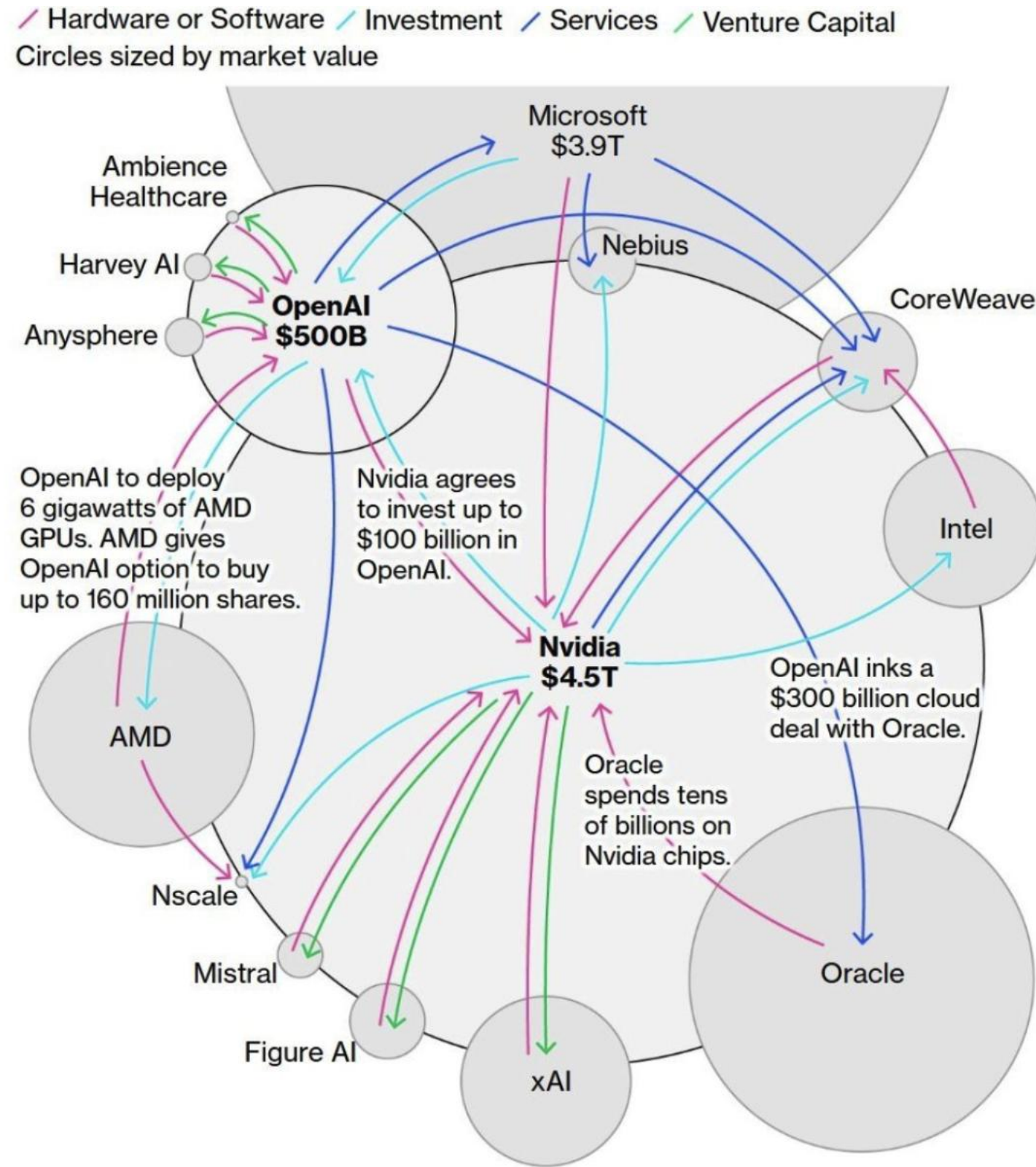


## AI bubble fears take hold of stock markets and bitcoin

Financial analysts say some risk is being taken off the table following months of new record values being set as the market ponders a series of uncertainties, not just AI's growth prospects.



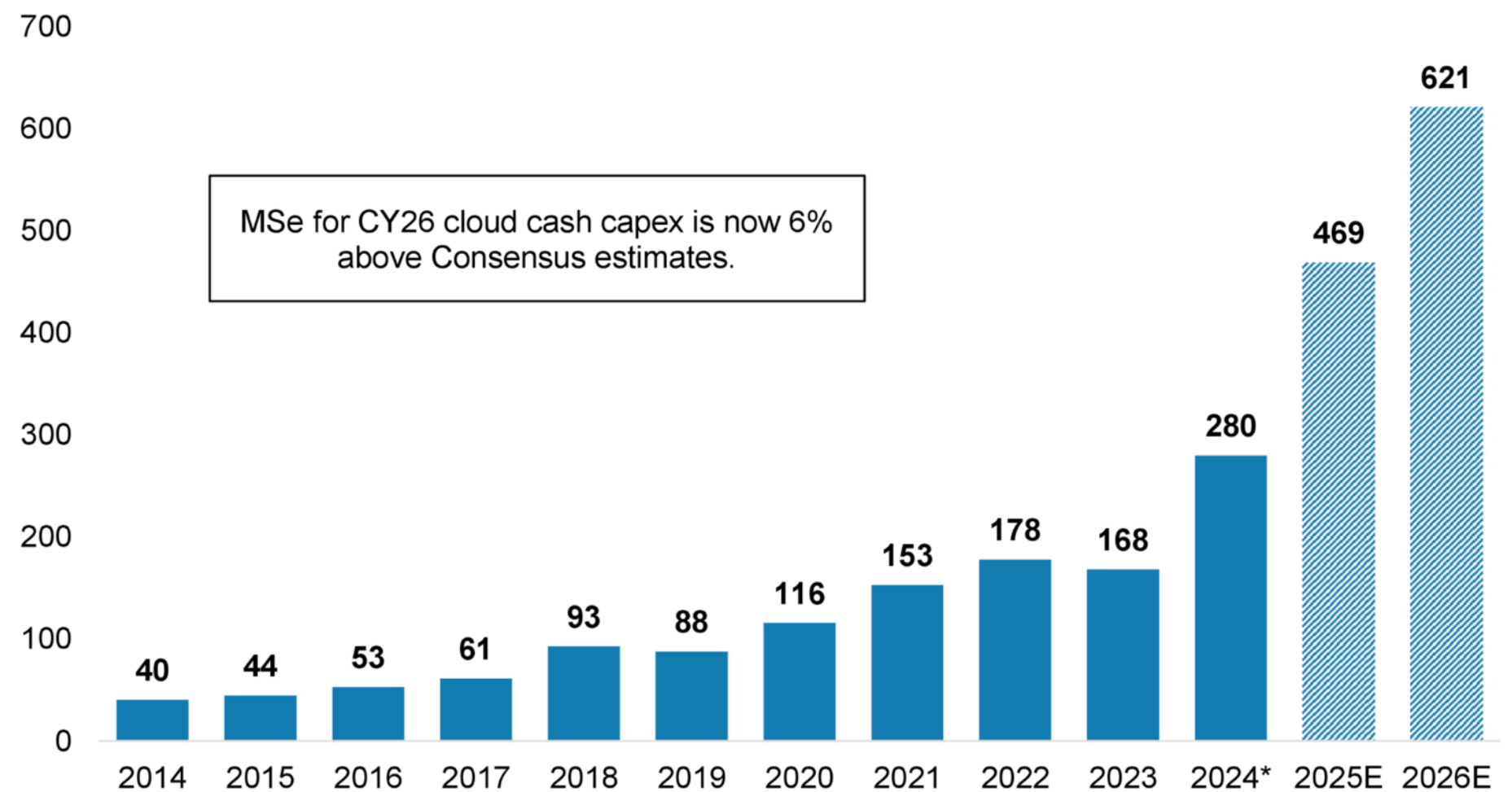
# Same Bearish Arguments Being Rehashed by the Bears



Source: Bloomberg News reporting

**Exhibit 3:** Cumulatively, Morgan Stanley now estimates the top 11 cloud players to spend \$621B on cash capex in 2026, up from \$561B prior to US hyperscalers' earnings

Cloud Capex Spending (\$B)



Source: Company data, Morgan Stanley Research estimates. Note: We start to include CRWV from 2024.

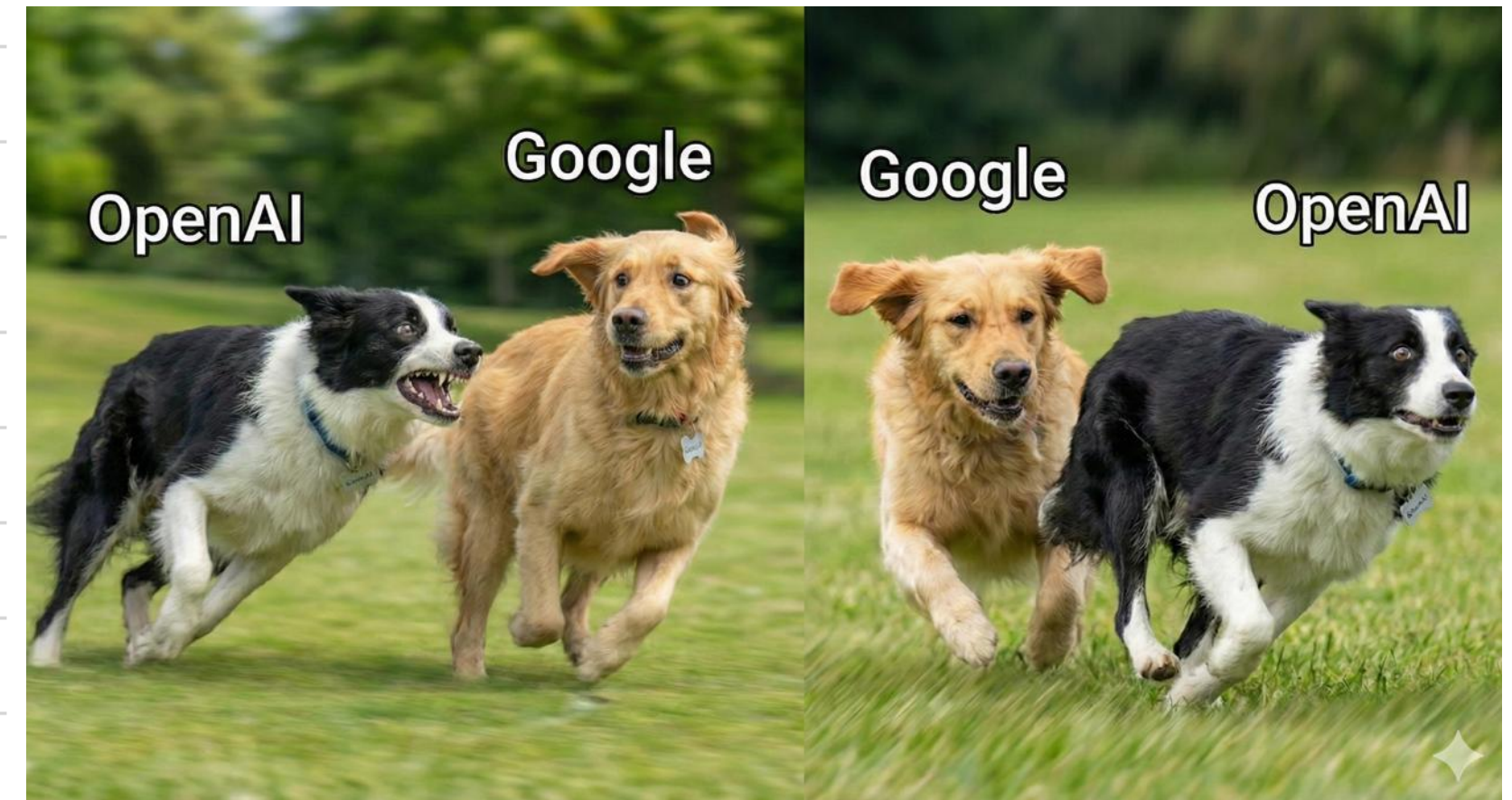
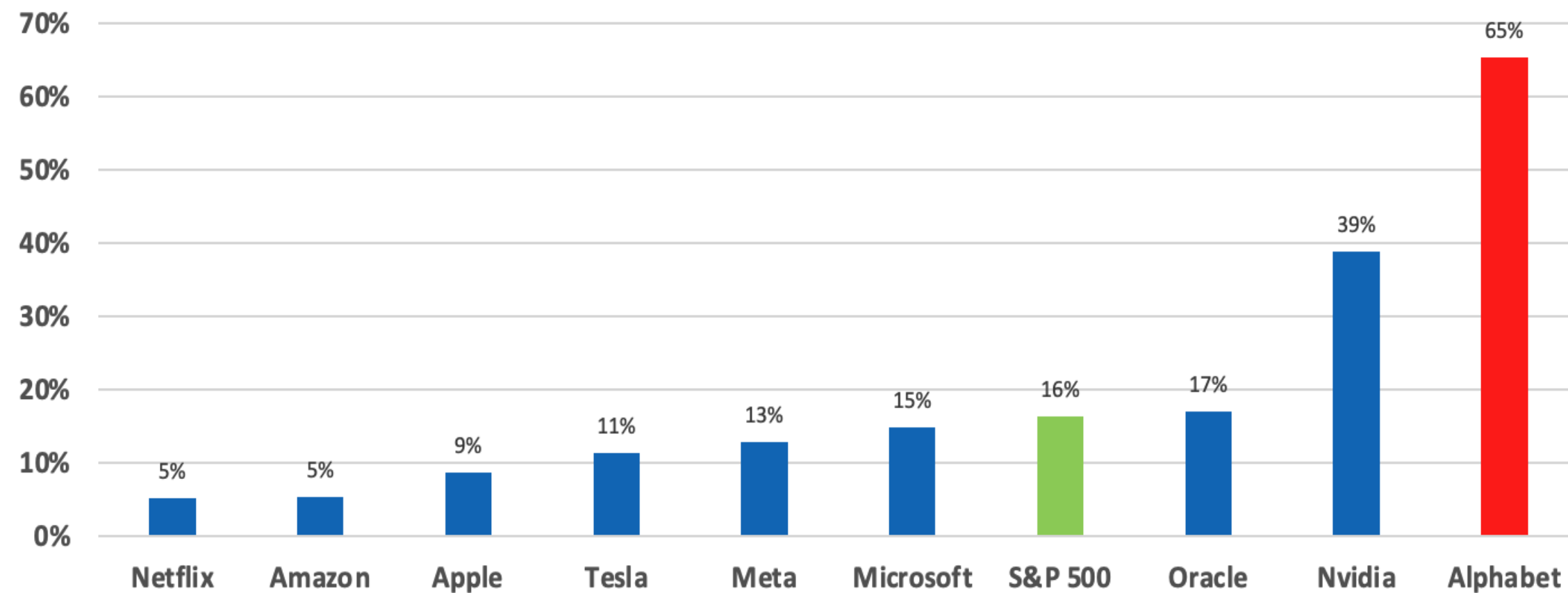
“There are probably only 500 to 1,000 people in the world who really know what is going on with AI, many of whom live in China”. Gavin Baker, Managing Partner of Atreides Management, LP (ex-Fidelity 18 years), quoted in December 2025.



# Alphabet 2025

## A Narrative Turnaround for the Ages

Big Tech 2025





# AI Bubble Talk – Two Calls to Get Right



The tech bears in 1996 to 1999 were lone voices out on the fringes, unlike today, where the AI bubble view is widely held.

Eventually, the tech bears were proved right starting 10 March 2000, but so many then missed the generational opportunity to buy depressed tech companies in 2001/2002, and hold them for the next two decades.

David Gardner (The Motley Fool co-founder) bought his Amazon shares in Sep 1997 at US\$16 (split adjusted) and has never sold a share.



# How to Play The AI Theme if you Don't Know

Keep a balanced view



Hold onto your views loosely



**“Everything is a poison, what matters is the dose.”**

*Paracelsus (1493–1541), Swiss physician, alchemist, and philosopher*



# Conclusion

Perhaps it will end up being a series of mini bubbles rather than one audacious bubble bursting.  
The market will prick them as they appear.





# Where The Money Will Be Made

A

## Domestic Equity

- 2025 was a standout year for South African equities (MSCI South Africa +74%). INSANE.
- For now, trends to remain intact:
  - Commodity cycle tailwinds
  - Progress on structural reform
- Large index components have positive earnings momentum – look fairly valued for the most part.
- We expect a 12% rand return in 2026.

## Domestic Fixed Income

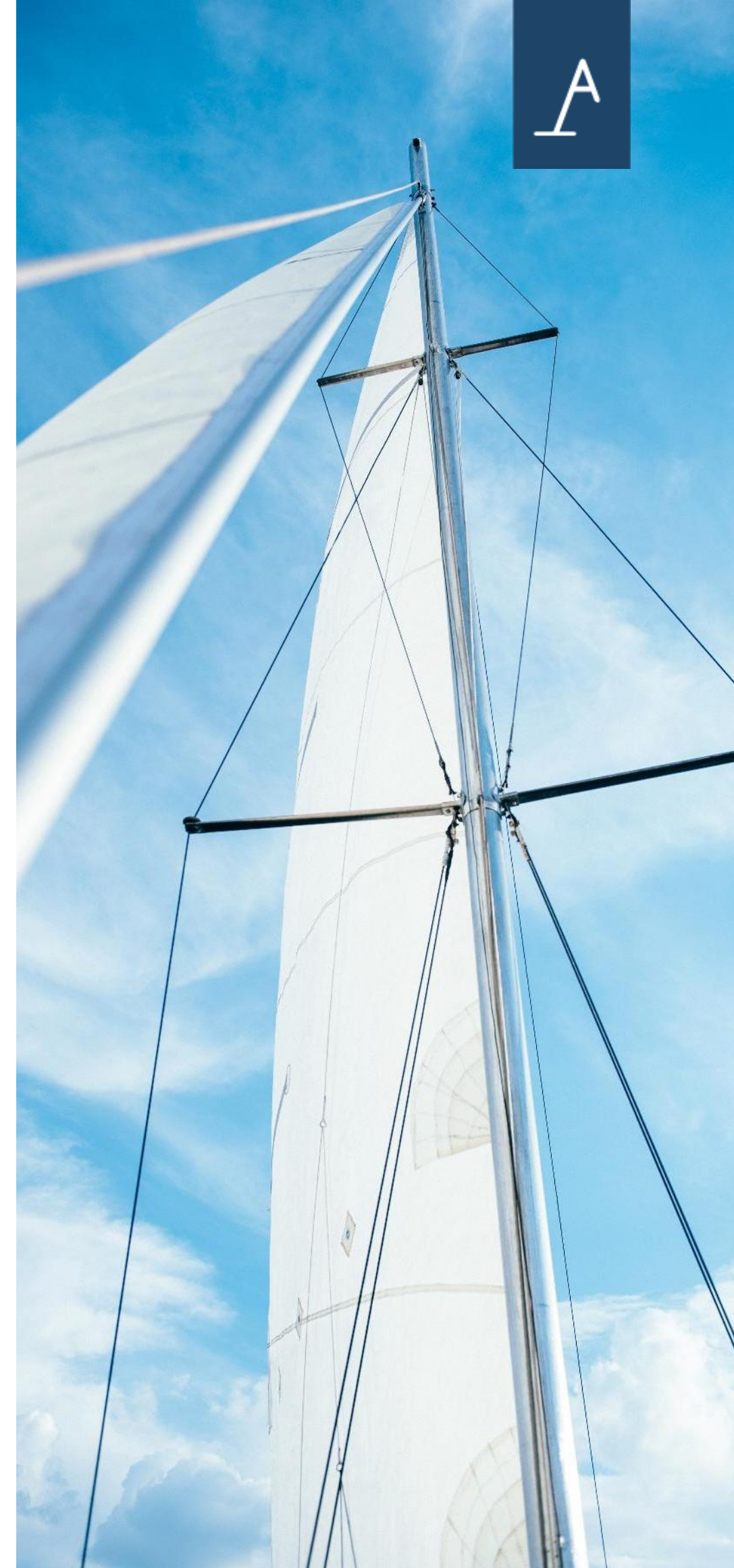
- Positive momentum for South African financial assets is likely to continue. We expect a 9% return from SA bonds.
- The markets are pricing in 2 interest rate cuts this year . . . Anchor thinks we might see more.
- Remain patient and tilt toward the Flexible Income Fund, which takes measured risk and will benefit from a positive backdrop.

## Global Equity

- 3-yrs of strong equity returns behind us.
- Keep a balanced perspective on 2026 – give consideration to what could go right too.
- Valuations high, but earnings growth strong and broadening; US Fed rate cuts likely supportive.
- Likely to scale the wall of worry, but a modest 8% return acknowledges the outlook is finely poised.
- How well “risk-proofed” is your equity exposure?

## Global Fixed Income

- Inflation is likely to fall further than the market expects; watch for more rate cuts.
- Bonds are fairly priced, though we prefer the 5-year area of the curve that should benefit from accelerated interest rate cuts.
- The Anchor Global High Yield Fund is showing a yield of 4.75%, with bonds maturing in 2026 to 2029.





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